IFRS 16 and research opportunities
Participants

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Agenda

Introduction and objectives

IFRS 16 Leases: Overview of the basics

Research Opportunities

Questions
IFRS 16 *Leases*: Overview of the basics
IFRS 16 at a glance

- Issued in January 2016
- Effective for annual reporting periods beginning on or after 1 January 2019
- Replaced IAS 17

Key points:
- Brings almost all leases onto the balance sheet for lessees
- Significant change for lessees; little change for lessors
Why IFRS 16? The need for change

Leases are an important and flexible source of financing – listed companies using IFRS Standards or US GAAP estimated to have US$3.3trillion lease commitments

Over 85% of lease commitments did not appear on balance sheet before IFRS 16 was implemented¹

This created challenges for users of financial statements

¹ Data from the Board’s IFRS 16 Effects Analysis: https://cdn.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf
The need for change: a lack of information

- Six retail chains that ultimately went into liquidation

<table>
<thead>
<tr>
<th>Retailer</th>
<th>Off balance sheet leases ( undiscounted)</th>
<th>Off balance sheet leases ( discounted)</th>
<th>On balance sheet debt</th>
<th>Discounted leases as multiple of debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>Borders (US)</td>
<td>$2,796M</td>
<td>$2,152M</td>
<td>$379M</td>
<td>5.68</td>
</tr>
<tr>
<td>Circuit City (US)</td>
<td>$4,537M</td>
<td>$3,293M</td>
<td>$50M</td>
<td>65.86</td>
</tr>
<tr>
<td>Clinton Cards (UK)</td>
<td>£652M</td>
<td>£525M</td>
<td>£58M</td>
<td>9.05</td>
</tr>
<tr>
<td>HMV (UK)</td>
<td>£1,016M</td>
<td>£809M</td>
<td>£115M</td>
<td>7.03</td>
</tr>
<tr>
<td>Praktiker (DEU)</td>
<td>€2,268M</td>
<td>€1,776M</td>
<td>€481M</td>
<td>3.69</td>
</tr>
<tr>
<td>Woolworths (UK)</td>
<td>£2,432M</td>
<td>£1,602M</td>
<td>£147M</td>
<td>10.90</td>
</tr>
</tbody>
</table>

1 Based on averaged published financial statement data available for 5 years before company entered Chapter 11 (US), liquidation (UK) or bankruptcy (DEU). This data was included in the Board’s IFRS 16 Effect Analysis [https://cdn.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf](https://cdn.ifrs.org/-/media/project/leases/ifrs/published-documents/ifrs16-effects-analysis.pdf)

2 Estimated using (i) a discount rate of 5% and (ii) estimated average lease terms based on the information disclosed in the financial statements.

3 Off balance sheet leases (discounted) as a multiple of on balance sheet debt
“The new Standard will provide much-needed transparency on companies’ lease assets and liabilities.... It will also improve comparability between companies that lease and those that borrow to buy”

(Hans Hoogervorst; 13 January 2016)
What has changed for lessees?

• Former operating leases **capitalised**

• All\(^1\) leases accounted for similarly to today’s finance leases
  - **ROU asset** and **lease liability** recognised
  - **Depreciation** of all **ROU assets**
  - **Interest** expense for all lease liabilities

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\(^1\) Exemptions for short-term leases and leases of low-value assets
## What has changed for lessees?

### Balance sheet

<table>
<thead>
<tr>
<th></th>
<th>IAS 17</th>
<th>IFRS 16</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Finance leases</strong></td>
<td>🛒</td>
<td>🛒</td>
</tr>
<tr>
<td><strong>Operating leases</strong></td>
<td>---</td>
<td>🛒</td>
</tr>
<tr>
<td><strong>All leases</strong></td>
<td>🛒 🛒</td>
<td>🛒 🛒</td>
</tr>
<tr>
<td><strong>Assets</strong></td>
<td>⟪       ⟬</td>
<td>⟬ ⟬ ⟬ ⟬ ⟬</td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td>$$</td>
<td>---</td>
</tr>
</tbody>
</table>

### Income statement

<table>
<thead>
<tr>
<th></th>
<th>IAS 17</th>
<th>IFRS 16</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>x</td>
<td>x</td>
</tr>
<tr>
<td><strong>Operating costs (excl. depreciation and amortisation)</strong></td>
<td>---</td>
<td>Single expense</td>
</tr>
<tr>
<td><strong>EBITDA</strong></td>
<td>Depreciation</td>
<td>---</td>
</tr>
<tr>
<td><strong>Depreciation and amortisation</strong></td>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td><strong>Operating profit</strong></td>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td><strong>Finance costs</strong></td>
<td>Interest</td>
<td>---</td>
</tr>
<tr>
<td><strong>Profit before tax</strong></td>
<td>---</td>
<td>---</td>
</tr>
</tbody>
</table>
Definition of a lease

Based on which party **controls** the use of an **identified asset**

- **Customer has control**
- **Supplier has control**

Lease

Service
Optional recognition exemptions

- Short-term leases
- Leases of low-value assets

• If exemption is taken, account for these leases similarly to operating leases in IAS 17
• ie recognise expense in P&L
Balance sheet measurement: Lease liability

Lease liability = Lease payments during the lease term × Discount rate

- If readily determinable: rate implicit in the lease
- Otherwise: lessee’s incremental borrowing rate
Balance sheet measurement: Lease liability

Lease payments:

Fixed payments

Variable payments
(that depend on an index or rate OR that are in-substance fixed)

Optional payments
(that are reasonably certain to occur)

Residual value guarantees
(amounts expected to be payable)

Variable payments
that depend on sales or use of the underlying asset are not included

Optional payments
that are not reasonably certain to occur are not included
Lessor accounting

• **Substantially retained** the lessor accounting model in IAS 17

• Feedback on 2013 ED
  – Lessor accounting in IAS 17 is not broken
  – Concerns about cost and complexity

Subleases

Enhanced disclosures
IFRS 16 Leases: Research Opportunities
Is IFRS 16 achieving its objectives?

(1) Providing transparency on companies’ lease assets and liabilities

• What is the financial impact of the capitalisation of leases in the financial statements? For example:
  - What proportion of companies are now recognising lease assets and liabilities on the balance sheet that were not recognised applying IAS 17?
  - What is the approximate total value of lease assets and liabilities recognised as a result of IFRS 16 implementation?

• Did implementation of IFRS 16 lead companies to identify any additional leases or longer lease terms that were not previously included in IAS 17 operating lease commitments?
Is IFRS 16 achieving its objectives?

- Are companies providing disclosures about complex lease portfolios and lease exposures that are not reflected on the balance sheet? For example, about:
  - Variable lease payments
  - Residual value guarantees
  - Extension options and break clauses
  - Sale and leaseback transactions

- How do these disclosures compare to the information provided applying IAS 17? Are investors able to better understand complex lease portfolios and lease exposures as a result of IFRS 16 implementation?

- What have been the effects of increased transparency for companies? For example:
  - Have companies identified obsolete lease contracts (for example, payments being made for an asset that is no longer held?)
  - Have companies changed their accounting or lease management practices as a result of implementing IFRS 16?
Is IFRS 16 achieving its objectives?

(2) Improving comparability

• How has IFRS 16 implementation affected investors’ ability to compare:
  - Companies that lease assets with companies that buy similar assets
  - Companies in different industries
• Has IFRS 16 implementation affected companies’ decisions about whether to buy or lease assets?
• Have the options offered in IFRS 16 affected comparability in any material way? For example:
  - Optional recognition exemptions (short term leases and leases of low value assets)
  - Accounting for lease and associated service components as a single lease component
  - Transition options (fully retrospective vs modified retrospective approach)
Relevant materials

- **IFRS 16**
  - Overview: [https://www.ifrs.org/issued-standards/list-of-standards/ifrs-16-leases/](https://www.ifrs.org/issued-standards/list-of-standards/ifrs-16-leases/)

IASB Research opportunities

See News on our Academic page https://www.ifrs.org/academics/

• Webinars:
  – IFRS 9 Financial Instruments
    Thursday 21 January, 09:00-10:00 and Thursday 21 January, 15:00-16:00
  – IFRS 16 Leases
    Friday 22 January, 09:30-10:30 and Friday 22 January, 15:00-16:00
  – IFRS 15 Revenue from Contracts with Customers
    Monday 8 February, 09:00-10:00 and Monday 8 February, 15:00-16:00

• Journal special issues
• Upcoming conferences, including IASB Research Forum 2021
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