

Board Member	Category	Stakeholder
December		
Richard Barker	Market Engagement	ISSB Investor Advisory Group
Jenny Bofinger-Schuster	Market Engagement	BASF
Verity Chegar	Market Engagement	Webinar for IFRS Sustainability Alliance members and SASB Standards licensees
	Market Engagement	Ceres
	Market Engagement	ISSB Investor Advisory Group
Emmanuel Faber	Regulatory Engagement	Government of Québec
	Regulatory Engagement	International Organization of Securities Commissions
	Regulatory Engagement	U.S. Securities and Exchange Commission
	Regulatory Engagement	Autorité des Marchés Financiers du Québec
	Market Engagement	Blackrock
	Market Engagement	Perella Weinberg Partners
	Market Engagement	Investment Company Institute
	Market Engagement	Task Force on Climate Related Financial Disclosures
	Market Engagement	Ceres
	Regulatory Engagement	Financial Stability Board
	Attend event	European Financial Reporting Advisory Group
Jingdong Hua	Market Engagement	Global Steering Group for Impact Investment
	Attend event	UK DEFRA Dinner at COP15
	Attend event	Montreal Council on Foreign Relations
	Presentation/speech/panel discussion	COP15 Panel by Ernst & Young, Finance Montreal & ISSB
	Market Engagement	Future Earth, Sustainability in the Digital Age
	Market Engagement	United Nations Conference on Trade and Development
	Market Engagement	International Finance Corporation
	Regulatory Engagement	Various
Michael Jantze	Market Engagement	S&P Global
Hiroshi Komori	Technical Meeting - Financed and Facilitated Emissions	Japanese Financial Services Authority
	Technical Meeting - General	Keidanren
	Presentation/speech/panel discussion	Japanese Institute of Certified Public Accountants
	Presentation/speech/panel discussion	Securities Analyst Association of Japan
	Technical Meeting - General	Tokyo Stock Exchange
	Technical Meeting - Financed and Facilitated Emissions	Japanese Ministry of Economy, Trade and Industry
	Technical Meeting - Assurance	Japanese Institute of Certified Public Accountants
	Technical Meeting - General	Sustainability Standards Board of Japan
	Technical Meeting - Intangible Asset	Cabinet Office of Japan
	Presentation/speech/panel discussion	Japan Foreign Trade Association
Bing Leng	Presentation/speech/panel discussion	SynTao Green Finance
	Presentation/speech/panel discussion	XBRL International
	Presentation/speech/panel discussion	UK Financial Institution Sustainability Disclosure Taskforce Launch Meeting, China
Sue Lloyd	Presentation/speech/panel discussion	Insurance Internal Audit Group
	Presentation/speech/panel discussion	Financial Services and Markets Authority
	Attend Event	Bank for International Settlements and Arab Monetary Fund
	Market Engagement	ISSB Investor Advisory Group
Ndidi Nnoli-Edozien	Market Engagement	Webinar for IFRS Sustainability Alliance members and SASB Standards licensees
	Market Engagement	Development Bank of Nigeria
	Presentation/speech/panel discussion	Nigeria Exchange Limited
	Presentation/speech/panel discussion	Financial Reporting Standards Council
	Presentation/speech/panel discussion	Financial Reporting Council of Nigeria
	Presentation/speech/panel discussion	Institute of Certified Public Accountants of Kenya
	Presentation/speech/panel discussion	Public Accountants and Auditors Board
	Presentation/speech/panel discussion	Pan African Federation of Accountants
	Market Engagement	MTN Nigeria
	Regulatory Engagement	Various
Tae-Young Paik	Market Engagement	Webinar for IFRS Sustainability Alliance members and SASB Standards licensees
	Presentation/speech/panel discussion	Taiwanese Accounting Association
	Attend event	Korea Chamber of Commerce and Industry ESG Forum
	Market Engagement	KB Financial Group
	Market Engagement	Korea Institute of CPA
Elizabeth Seeger	Market Engagement	Ceres
	Market Engagement	PricewaterhouseCoopers