

Stakeholder engagement register - Q1 2025

Board Member	Stakeholder	Category	Project
January 2025			
Bing Leng	Ministry of Finance (People's Republic of China)	General discussion/update/relationship building	
	Agence Française de Développement (AFD)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	China Climate Engagement Initiative (CCEI)	General discussion/update/relationship building	
Elizabeth Seeger	The World Bank	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Inter-American Development Bank (IDB) Public Sector and Regulation	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Inter-American Development Bank (IDB) Vice President Office	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Inter-American Development Bank (IDB) Finance and Administration	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	The World Bank	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
Emmanuel Faber	International Monetary Fund (IMF)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Frankfurt Main Finance	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	Ministry of Finance (People's Republic of China)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	Bank of America	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	PepsiCo	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	European Commission	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Financial Stability Board	General discussion/update/relationship building	Technical engagement – no current project
	British Petroleum	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	Capitals Coalition	General discussion/update/relationship building	Technical engagement – no current project
	Porticus	General discussion/update/relationship building	Contributed Revenue (donations)
	Swiss Government	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	S&P	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	European Commission	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	World Business Council for Sustainable Development (WBCSD)/Syensqo	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	Amazon	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	Unilever	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	Cour des Comptes	General discussion/update/relationship building	Technical engagement – no current project
	European Commission	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Norges Bank Investment Management (NBIM)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	World Economic Forum (WEF)	Speaking at an external event	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	Wiley	Speaking at an external event	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	DSM firmenich	Speaking at an external event	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	World Economic Forum (WEF)	Speaking at an external event	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	World Economic Forum (WEF)	Speaking at an external event	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
Hiroshi Komori	Sustainability Forum Japan	General discussion/update/relationship building	
	ASAHI group holdings	General discussion/update/relationship building	
	University of Tokyo	Speaking at an external event	
	WICI Japan	Speaking at an external event	
	Japan Securities Research Institute	Speaking at an external event	
	Nikkei Business Publications/PwC Japan Group	Speaking at an external event	
Jenny Bofinger-Schuster	Bundesverband der Deutschen Industrie (BDI)	General discussion/update/relationship building	
	Universität Augsburg	General discussion/update/relationship building	
	Swiss State Secretariat for International Finance (SIF)	General discussion/update/relationship building	
	PwC Switzerland	General discussion/update/relationship building	
	German Seed Funding Consortium	General discussion/update/relationship building	
Jingdong Hua	Agence Française de Développement (AFD)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	International Monetary Fund (IMF)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	The World Bank	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	International Fund for Agricultural Development (IFAD)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	International Finance Corporation (IFC)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	The World Bank	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Inter-American Development Bank (IDB)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Inter-American Development Bank (IDB)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Inter-American Development Bank (IDB)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	International Finance Corporation (IFC)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	The World Bank	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	The World Bank	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	International Monetary Fund (IMF)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	International Finance Corporation (IFC)	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Multilateral Investment Guarantee Agency (MIGA)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
Michael Jantzi	Allianz	General discussion/update/relationship building	Customer/Advisory Group Member group meeting
Ndidi Nnoli-Edozien	Pan African Federation of Accountants Workshop (PAFA)	Speaking at an external event	
Richard Barker	Saudi Aramco	General discussion/update/relationship building	
	Saudi Aramco	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Montreal academics	General discussion/update/relationship building	
	Department for Business and Trade (UK)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Chapter Zero	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
Sue Lloyd	Global Reporting Initiative (GRI)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Saudi Aramco	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Greenhouse Gas Protocol	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures
	European Banking Federation (EBF)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
Verity Chegar	Department for Business and Trade (UK)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Chapter Zero	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
Veronika Pountcheva	Department for Business and Trade (UK)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Chapter Zero	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
February 2025			
Bing Leng	Ministry of Finance (People's Republic of China)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
Elizabeth Seeger	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Goldman Sachs	General discussion/update/relationship building	Customer/Advisory Group Member group meeting
	Goldman Sachs	General discussion/update/relationship building	Customer/Advisory Group Member group meeting
	EY	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	US Chamber of Commerce	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	CPPI Investments	General discussion/update/relationship building	Customer/Advisory Group Member group meeting
	World 50	General discussion/update/relationship building	-
Emmanuel Faber	Plastics Industry Association	Speaking at an external event	
	EFRA	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Principles for Responsible Investment (PRI)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Cour des Comptes	General discussion/update/relationship building	Technical engagement – no current project
	Confederation of Indian Industry (CII)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
	Sustainability 50 (World 50)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CD5B)
Hiroshi Komori	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Global Sustainability Standards Board (GSSB)	General discussion/update/relationship building	Technical engagement – no current project
Jeff Hales	AIGCC, Australian Department of Treasury, BSI and ISO, CDP, CIPIC, DESNZ, EU Platform on Sustainable Finance, FSB, ICGN, IFS, PRI, SEC Nigeria, ITPN, TNFD and World Business Council for Sustainable Finance	Technical/Project-specific education/outreach other than consultative groups	
	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	The Japan Pension Investment Study Group (JPISG)	Speaking at an external event	
	EY Japan	Speaking at an external event	
	Universitas Indonesia - Faculty of Economics and Business	Speaking at an external event	
Jenny Bofinger-Schuster	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Inter-Organization Programme for the Sound Management of Chemicals (IOMC)	Speaking at an external event	Regulatory adoption of IFRS sustainability standards
	Deutsche Gesellschaft fuer Auswaertige Politik e.V. (DGAP)	General discussion/update/relationship building	
Jingdong Hua	CISCO	General discussion/update/relationship building	
Michael Jantzi	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
Ndidi Nnoli-Edozien	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Pan African Federation of Accountants (PAFA)	General discussion/update/relationship building	
	Institute of International Finance (IIF)	Speaking at an external event	
	China-Africa Economic and Trade Promotion Council (CAETP)	Speaking at an external event	
	African Forum of Independent Accounting and Auditing Regulators (AFIAAR)	General discussion/update/relationship building	
Richard Barker	FSCA, GFANZ, WEF, IAS, Ceres, National Treasury South Africa, Canada Climate Law Initiative, EFRA, UNSSEI, CETEX, and IRBA	Technical/Project-specific education/outreach other than consultative groups	
	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Global Sustainability Standards Board (GSSB)	General discussion/update/relationship building	

	BDO, Deloitte, EY, Grant Thornton, KPMG, PwC	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
Sue Lloyd	Sustainability Standards Advisory Forum	Technical/Project-specific education/outreach at consultative group meetings	
	EFRAG	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	World Business Council for Sustainable Development (WBCSD)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Ministry of Finance [People's Republic of China]	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Greenhouse Gas Protocol (GHGP)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Australian Securities and Investments Commission (ASIC)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Korea Sustainability Standards Board (KSSB)	General discussion/update/relationship building	
Tae-Young Paik	BDO, Deloitte, EY, Grant Thornton, KPMG, PwC	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	European Banking Federation (EBF)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
Verity Chagar	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	EY	General discussion/update/relationship building	
	A4S	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	BlackRock	General discussion/update/relationship building	Customer/Advisory Group Member group meeting
	California State Teachers' Retirement System (CalSTRS)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
Veronika Pountcheva	Schroders	General discussion/update/relationship building	Customer/Advisory Group Member group meeting, Biodiversity, Ecosystems and Ecosystems Services, SASB Standards Technical Enhancements, Human Capital/Human Rights, Connectivity/Integration in Reporting, S1 - General Sustainability-related Disclosures, S2 - Climate-
	AIGCC, Australian Department of Treasury, BSI and ISO, CDP, CIPC, DESNZ, EU Platform on Sustainable Finance, FSF, ICGN, IFS, PRI, SEC Nigeria, ITPN, TNFD and World Business Council for Sustainable Development (WBCSD)	Technical/Project-specific education/outreach other than consultative groups	
	Canadian Sustainability Standards Board (CSSB)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
March 2025			
Bing Leng	World Economic Forum (WEF)	Speaking at an external event	
	Ministry of Finance [People's Republic of China]	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	World Economic Forum (WEF)	General discussion/update/relationship building	
	Asian Development Bank (ADB)	General discussion/update/relationship building	
	Consejo Mexicano de Normas de Información Financiera (CINIF)	General discussion/update/relationship building	
Elizabeth Seeger	Asian Development Bank (ADB)	General discussion/update/relationship building	
	KPMG	General discussion/update/relationship building	
Emmanuel Faber	Senate Committee on Environment and Public Works	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards, S2 - Climate-related Disclosures,
	Emory University	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards,
	Ford Foundation	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards,
	PwC	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards,
	Neuberger Berman	General discussion/update/relationship building	Customer/Advisory Group Member 1:1 meeting
	U.S. House of Representatives, Office of Chair Ann Wagner	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards,
	U.S. House of Representatives, Office of Rep. Juan Vargas	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards,
	U.S. House of Representatives, Office of Rep. Mike Lawler	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards,
	International Finance Corporation (IFC)	Regulatory Adoption/Endorsement related discussion	S2 - Climate-related Disclosures, S1 - General Sustainability-related Disclosures,
	New York Stock Exchange (NYSE)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards,
	The Alternative Investment Management Association (AIMA) Global Policy & Regulatory Forum	Speaking at an external event	
	European Commission	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	European Financial Services Round Table (EFR)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CDSB)
Hiroshi Komori	European Commission	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	European Commission	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	European Commission	Regulatory Adoption/Endorsement related discussion	Regulatory adoption of IFRS sustainability standards
	Impact Management Platform (IMP)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CDSB)
	Ministry of Finance [People's Republic of China]	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Global Sustainability Standards Board (GSSB)	General discussion/update/relationship building	Technical engagement – no current project
	Investment Company Institute (ICI)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CDSB)
	Global Reporting Initiative (GRI)	General discussion/update/relationship building	Technical engagement – no current project
	International Organization of Securities Commissions (IOSCO)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Financial Services Agency (FSA)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Financial Conduct Authority (FCA)	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	European Parliament	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Accountancy Europe	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
Jeff Hales	Norges Bank Investment Management (NBIM)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CDSB)
	Institute of International Finance (IIF)	Speaking at an external event	Market use of IFRS sustainability resources (ISSB or SASB or IR or CDSB)
	KPMG	General discussion/update/relationship building	
	Recruit Holdings	General discussion/update/relationship building	
	Japan Exchange Group	General discussion/update/relationship building	
	General Incorporation Association of ESG Disclosure Study Group (EDSG)	General discussion/update/relationship building	
	a.s.r Netherlands, ANA Holding, AngloGold, Berkeley Group, Blackrock, CIBC, Consulmet, FirstGroup, Kirin Holdings, Lloyd's Market Association, Nedbank, NGX Regulation, NYK Line, Shell, and UK Chamber of Shipping	Technical/Project-specific education/outreach other than consultative groups	
	Financial Services Agency of Japan	General discussion/update/relationship building	
	MITSUMI & CO., LTD	General discussion/update/relationship building	
	International Bankers Association Japan	Speaking at an external event	
	AXA	General discussion/update/relationship building	Customer/Advisory Group Member group meeting
	Siemens	General discussion/update/relationship building	
Jenny Bofinger-Schuster	German Association for Financial Analysis and Asset Management (DVFA)	General discussion/update/relationship building	
	Deutsches Aktieninstitut (DAI)	General discussion/update/relationship building	
	Assonime	General discussion/update/relationship building	
	German Seed Funding Consortium	General discussion/update/relationship building	
Jingdong Hua	Ministry of Ecology and Environment	General discussion/update/relationship building	
	Hong Kong Institute of Certified Public Accountants (HKICPA)	General discussion/update/relationship building	S2 - Climate-related Disclosures, Capacity building: Development/use of open-source education
	International Finance Corporation (IFC)	Regulatory Adoption/Endorsement related discussion	S2 - Climate-related Disclosures, S1 - General Sustainability-related Disclosures
	Milken Institute	Speaking at an external event	
Michael Jantzi	Institute of Sustainability and Technology	General discussion/update/relationship building	
	Risk Insights	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CDSB)
Ndi Di Nnoli-Edozien	The Global Network of Director Institutes (GNDI)	Speaking at an external event	
	Risk Insights	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CDSB)
Richard Barker	Capacity-building Alliance of Sustainable Investment (CASI)	Speaking at an external event	
	Pan African Federation of Accountants (PAFA)	General discussion/update/relationship building	
	African Forum of Independent Accounting and Auditing Regulators (AFIAAR)	General discussion/update/relationship building	
	Wits University	General discussion/update/relationship building	
	NGX Regulation Limited	General discussion/update/relationship building	
	Pan African Federation of Accountants (PAFA)	General discussion/update/relationship building	
	African Development Bank (AfDB)	General discussion/update/relationship building	
	Global Sustainability Standards Board (GSSB)	General discussion/update/relationship building	
	a.s.r Netherlands, ANA Holding, AngloGold, Berkeley Group, Blackrock, CIBC, Consulmet, FirstGroup, Kirin Holdings, Lloyd's Market Association, Nedbank, NGX Regulation, NYK Line, Shell, and UK Chamber of Shipping	Technical/Project-specific education/outreach other than consultative groups	
	Informa	Speaking at an external event	
Sue Lloyd	Lexology & Global Investigations Review	Speaking at an external event	
	City & Financial Global	Speaking at an external event	
	City of London	Speaking at an external event	
	Faversham House	Speaking at an external event	
	Deloitte	General discussion/update/relationship building	
	E3G	General discussion/update/relationship building	
	KPMG	General discussion/update/relationship building	
	Recruit Holdings	General discussion/update/relationship building	
	Japan Exchange Group	General discussion/update/relationship building	
	ESG Disclosure Study Group (EDSG)	General discussion/update/relationship building	
Tae-Young Paik	Sustainability Standards Board of Japan (SSBJ)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	International Organization of Securities Commissions (IOSCO)	Regulatory Adoption/Endorsement related discussion	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures, SASB Standards Technical Enhancements
	External Reporting Board (XRB) [New Zealand]	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Financial Conduct Authority (FCA UK)	General discussion/update/relationship building	
	The Economist	Speaking at an external event	
	International Forum of Accounting Standard Setters (IFASS)	General discussion/update/relationship building	Cash flows and other related matters, Primary financial statements, Disclosure initiative - subsidiaries without public accountability: disclosures, Provisions, IFRS for SMEs review, Cross-cutting - connectivity IASB-ISSB, Equity method, Intangible Assets
	Bank of England	General discussion/update/relationship building	
	Norges Bank Investment Management (NBIM)	General discussion/update/relationship building	Market use of IFRS sustainability resources (ISSB or SASB or IR or CDSB)
	European Commission	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	International Corporate Governance Network (ICGN)	General discussion/update/relationship building	
Verity Chagar	Deloitte	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards, ISSB Taxonomy, Customer/Advisory Group Member 1:1 meeting
	US SIF	Regulatory Adoption/Endorsement related discussion	Customer/Advisory Group Member 1:1 meeting
	UC Berkeley Corporate + Climate Summit	Speaking at an external event	
	AICPA, the CAQ and CPA Canada	Speaking at an external event	

	JP Morgan Chase	General discussion/update/relationship building	Customer/Advisory Group Member group meeting, Regulatory adoption of IFRS sustainability standards, Market use of IFRS sustainability resources (ISSB or SASB or IIRC or CD58), S2 - Climate-related Disclosures, SASB Standards Technical Enhancements, Human Capital/Human Rights, Biodiversity, Ecosystems and Ecosystems Services
	XBRL US	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	California Air Resources Board	General discussion/update/relationship building	Regulatory adoption of IFRS sustainability standards
	Stanford Law School	General discussion/update/relationship building	Customer/Advisory Group Member group meeting
	BlackRock	General discussion/update/relationship building	Customer/Advisory Group Member group meeting
Veronika Pountcheva	a.s.r Netherlands, ANA Holding, AngloGold, Berkely Group, Blackrock, CIBC, Consulmet, FirstGroup, Kirin Holdings, Lloyd's Market Association, Nedbank, NGX Regulation, NYK Line, Shell and UK Chamber of Shipping	Technical/Project-specific education/outreach other than consultative groups	
	World Business Council for Sustainable Development (WBCSD)	General discussion/update/relationship building	
	PwC Germany	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	Consumer Goods Forum Paris	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures, SASB Standards Technical Enhancements
	World Trade Organization (WTO)	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	World Economic Forum (WEF)	Speaking at an external event	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures
	SEB Group	General discussion/update/relationship building	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures, SASB Standards Technical Enhancements
	World Economic Forum (WEF)	Speaking at an external event	S1 - General Sustainability-related Disclosures, S2 - Climate-related Disclosures