

Board Member	Stakeholder	Category	Projects
January			
Richard Barker	Department for Business, Energy and Industrial Strategy	Regulatory Engagement	
	British Standards Institute	Regulatory Engagement	
	Financial Reporting Council	Regulatory Engagement	
	Oxford Net Zero	Technical Meeting - General	
	All-Party Parliamentary Group on Environmental, Social, and Governance	Regulatory Engagement	
Jenny Bofinger-Schuster	Bankenverband Mitte	Market Engagement	
	Accounting Standards Committee of Germany	Regulatory Engagement	
	Mix of Academia, Politicians, Accountants, Companies invited by the German government	Market Engagement	
	Deutsche Bank	Market Engagement	
Verity Chegar	Principles for Responsible Investment	Market Engagement	
Emmanuel Faber	Chinese Ministry of Finance	Regulatory Engagement	
	European Central Bank	Market Engagement	
	European Parliament	Regulatory Engagement	
	Fédération Bancaire Française	Market Engagement	
	French Government	Regulatory Engagement	
	Mouvement Impact France	Regulatory Engagement	
	Deutsche Bundesbank	Regulatory Engagement	
	Frankfurt Main Finance	Market Engagement	
	Goethe University	Market Engagement	
	Value Balancing Alliance	Market Engagement	
	The Children's Investment Fund Foundation	Market Engagement	
	International Finance Corporation	Market Engagement	
	Just Climate	Market Engagement	
	Bank of America	Market Engagement	
	Business Roundtable	Market Engagement	
	Deutsche Bank	Market Engagement	
	Deutsche Börse	Regulatory Engagement	
Jeff Hales	Accounting and Corporate Regulatory Authority, Temasek, PwC, UN Global Compact	Market Engagement	
	Nanyang Tech University	Presentation/speech/panel discussion	
Jingdong Hua	Asian Infrastructure Investment Bank	Market Engagement	
	Alberta Securities Commission	Regulatory Engagement	
	ATB Financial	Regulatory Engagement	
	EY	Technical Meeting - General	
	Suncor	Market Engagement	
	Edhina Capital	Market Engagement	
	Bank of Montreal	Market Engagement	
	International Organization of Securities Commissions	Regulatory Engagement	
Michael Jantzi	Alberta Securities Commission	Regulatory Engagement	
	ATB Financial	Regulatory Engagement	
	EY	Technical Meeting - General	
	Suncor	Market Engagement	
Hiroshi Komori	Financial Services Agency	Regulatory Engagement	
	MS & AD Insurance Group Holdings, Inc.	Technical Meeting - General	
	Norinchukin Bank	Technical Meeting - General	
	Japanese Ministry of Economy, Trade and Industry	Regulatory Engagement	
	Ministry of Economy, Trade and Industry	Market Engagement	
	Asahi Group Holdings	Technical Meeting - General	
	Sustainability Standards Board of Japan	Technical Meeting - General	
	Principles for Responsible Investment	Market Engagement	
	PwC	Technical Meeting - General	
	LG	Technical Meeting - General	
Sue Lloyd	Principles for Responsible Investment	Market Engagement	
Ndidi Nnoli-Edozien	Development Bank of Nigeria	Market Engagement	
	Association of Chartered Certified Accountants	Technical Meeting - General	Capacity Building
	Financial Reporting Standards Council	Market Engagement	Adoption
	Financial Sector Conduct Authority	Presentation/speech/panel discussion	Roundtable with Peer Regulators
	International Integrated Reporting Council	Technical Meeting - General	Integrated Reporting and SA ISSB Adoption
	PwC	Presentation/speech/panel discussion	Webinar on Climate Change and Sustainability
	Pan African Federation of Accountants	Presentation/speech/panel discussion	Awareness and engagement
	African Development Bank	Market Engagement	Awareness and engagement
	Johannesburg Stock Exchange	Regulatory Engagement	Awareness and engagement
	National Treasury of South Africa	Market Engagement	Awareness and engagement
	Thungela Operations Limited	Market Engagement	Awareness and engagement
	African Forum of Independent Accounting and Auditing Regulators	Regulatory Engagement	Awareness and engagement
	Financial Reporting Council of Nigeria	Regulatory Engagement	Awareness and engagement
	International Organization of Securities Commissions	Regulatory Engagement	
Tae-Young Paik	Korea Accounting Institute, Financial Services Commission, Financial Supervisory Service, Korea Exchange, Korea Capital Market Institute	Technical Meeting - General	
	Korea Sustainability Standards Board	Attend event	
	LG	Technical Meeting - General	
	PwC	Technical Meeting - General	
Veronika Pountcheva	Deutsche Börse	Regulatory Engagement	

Stakeholder engagement register—Q1 2023

Board Member	Stakeholder	Category	Projects
Elizabeth Seeger	KfW Bank	Market Engagement	
	Shift Project	Market Engagement	
February			
Richard Barker	Financial Reporting Council	Technical Meeting - General	
	Nigel Topping	Market Engagement	
	PwC	Market Engagement	
	Task Force on Nature-related Financial Disclosures	Technical Meeting - General	
	UK Endorsement Board	Technical Meeting - General	
	International Organization for Standardization, British Standards Institution	Regulatory Engagement	
	EY, Deloitte, KPMG and PwC, Grant Thornton, BDO	Technical Meeting - General	
	European Commission, European Financial Reporting Advisory Group	Technical Meeting - General	
	British Department for Business, Energy & Industry Strategy, Financial Reporting Council, Financial Conduct Authority, UK Endorsement Board	Technical Meeting - General	
Jenny Bofinger-Schuster	Workshop to sharpen Frankfurt's image as a sustainable finance city	Attend event	
	Wirtschaft Hessen	Market Engagement	
Verity Chegar	California State Teachers' Retirement System	Market Engagement	
	Berstein	Presentation/speech/panel discussion	
	S&P Global	Market Engagement	
	Boston Consulting Group	Market Engagement	
	Bank of America	Market Engagement	
	Perella Weinberg Partners LP.	Market Engagement	
	EY	Market Engagement	
	Investment Company Institute	Market Engagement	
Emmanuel Faber	European Commission	Regulatory Engagement	
	Association française des entreprises privées	Market Engagement	
	Banque de France	Technical Meeting - General	
	Blue like an Orange / Raise Impact	Presentation/speech/panel discussion	
	Confédération des petites et moyennes entreprises	Market Engagement	
	AXA	Market Engagement	
	Deutsches Aktieninstitut	Market Engagement	
	Financial Stability Board	Regulatory Engagement	
	World Business Council for Sustainable Development	Market Engagement	
	U.S. Securities Exchange Commission	Regulatory Engagement	
	Autorité des Marchés Financiers, Ontario Securities Commission, Alberta Securities Commission	Regulatory Engagement	
	International Foundation for Valuing Impacts	Market Engagement	
	International Organization of Securities Commissions	Regulatory Engagement	
	S&P Global	Market Engagement	
	Boston Consulting Group	Market Engagement	
	Bank of America	Market Engagement	
	Perella Weinberg Partners LP.	Market Engagement	
	EY	Market Engagement	
	Investment Company Institute	Market Engagement	
Jeff Hales	PwC	Market Engagement	
	ClimateCap Conference	Presentation/speech/panel discussion	
	LSU	Presentation/speech/panel discussion	
	KPMG	Market Engagement	
Jingdong Hua	Autorite des Marchés Financiers, Ontario Securities Commission, Alberta Securities Commission	Regulatory Engagement	
	Financial Reporting Standards Council	Regulatory Engagement	
	Pan-African Federation of Accountants	Market Engagement	
	Linda De Beer	Market Engagement	
	Johannesburg Stock Exchange	Regulatory Engagement	
	Pan-African Federation of Accountants, IASB	Market Engagement	
Hiroshi Komori	Japanese Institute of Certified Public Accountants	Market Engagement	
	KPMG	Market Engagement	
	Constitutional Democratic Party of Japan	Attend event	
	Hyundai Motor Group	Market Engagement	
	Samsung	Market Engagement	
Sue Lloyd	External Reporting Board of New Zealand	Technical Meeting - General	
	Financial Services Agency of Japan	Regulatory Engagement	
	International Public Sector Accounting Standards Board	Technical Meeting - General	
	Basel Committee on Banking Supervision	Regulatory Engagement	
	EY, Deloitte, KPMG and PwC, Grant Thornton, and BDO	Technical Meeting - General	
	European Commission, European Financial Reporting Advisory Group	Technical Meeting - General	
	Financial Conduct Authority	Technical Meeting - General	

Stakeholder engagement register—Q1 2023

Board Member	Stakeholder	Category	Projects
	Japanese Financial Services Agency and Accounting Standards Board of Japan	Technical Meeting - General	
	International Foundation for Valuing Impacts	Market Engagement	
	International Organization of Securities Commissions	Regulatory Engagement	
Nndi Nnoli-Edozien	Financial Sector Conduct Authority, National Treasury, Reserve Bank and Prudential Authority	Regulatory Engagement	
	Financial Reporting Standards Council	Regulatory Engagement	
	Pan African Federation of Accountants	Market Engagement	
	Linda De Beer	Market Engagement	
	Johannesburg Stock Exchange	Regulatory Engagement	
	Prof Mervyn King	Market Engagement	
	MTN Nigeria	Market Engagement	
	Public Accountants and Auditors Board	Regulatory Engagement	
	Chatham House	Presentation/speech/panel discussion	
Tae-Young Paik	Wirtschaft Hessen	Market Engagement	
	Korea Accounting Association, Korea Accounting Institute	Attend event	
	Korea Sustainability Standards Board	Regulatory Engagement	
	KPMG	Technical Meeting - General	
	Journalists	Technical Meeting - General	
	Korea Standard Association	Market Engagement	
	SK Social Value Research Institute	Technical Meeting - General	
	Korea Accounting Institute	Regulatory Engagement	
Veronika Pountcheva	KPMG	Technical Meeting - General	
	Hyundai Motor Group	Market Engagement	
	Samsung	Market Engagement	
	Forbes	Presentation/speech/panel discussion	
	ShareAction	Market Engagement	
	Bob Eccles	Technical Meeting - General	
	Investment Company Institute	Market Engagement	
	PepsiCo	Market Engagement	
Elizabeth Seeger	Conservation Strategy Fund	Market Engagement	
	Tipping Point Fund	Market Engagement	
	Terra Alpha	Market Engagement	
	Women in Fund Finance	Presentation/speech/panel discussion	
	IASB Global Preparers Forum	Market Engagement	
March			
Richard Barker	Global Reporting Initiative	Regulatory Engagement	
	Financial Reporting Council	Regulatory Engagement	
	100 Group	Market Engagement	
	Deloitte	Market Engagement	
	PwC	Market Engagement	
	The British Standards Institution	Regulatory Engagement	
	Talal Abu Ghazaleh & Co. International	Market Engagement	
Jenny Bofinger-Schuster	Accounting Standards Committee of Germany	Regulatory Engagement	
	German Federal Ministry of Justice	Regulatory Engagement	
	Deutsches Rechnungslegungs Standards Committee e.V.	Market Engagement	
	Finanzplatz Event Frankfurt am Main	Presentation/speech/panel discussion	
	GDV Gesamtverband der Deutschen Versicherungswirtschaft e.V.	Market Engagement	
	Regierung Hessen Finanzministerium	Market Engagement	
	World Business Council for Sustainable Development	Market Engagement	
	Event Bankentag	Presentation/speech/panel discussion	
	Hessisches Ministerium der Finanzen Hessen	Market Engagement	
	American Chamber of Commerce	Market Engagement	
	International Organization of Securities Commissions	Regulatory Engagement	
Verity Chegar	Asian Corporate Governance Association	Market Engagement	
	Federated Hermes	Market Engagement	
	ISSB Technical Reference Group	Market Engagement	
	Morgan Stanley Capital International	Market Engagement	
	KPMG	Market Engagement	
	Climate Works	Market Engagement	
	Cornell University	Presentation/speech/panel discussion	
	Morgan Stanley	Market Engagement	
	Grantham, Mayo, Van Otterloo LLC	Market Engagement	
	University of Oxford	Market Engagement	
	Investment Company Institute	Market Engagement	
	Financial Executives International	Presentation/speech/panel discussion	
Emmanuel Faber	B for Good Leaders	Presentation/speech/panel discussion	
	Council for Inclusive Capitalism	Presentation/speech/panel discussion	
	Intergovernmental Panel on Climate Change	Regulatory Engagement	
	International Organization of Securities Commissions	Regulatory Engagement	
	Network for Greening the Financial System	Regulatory Engagement	
	Bruegel	Presentation/speech/panel discussion	
	European Commission	Regulatory Engagement	
	European Parliament	Presentation/speech/panel discussion	
	Air Liquide	Market Engagement	
	Orange France	Presentation/speech/panel discussion	

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	Freshfields	Presentation/speech/panel discussion	
	Rockefeller Foundation	Market Engagement	
	Japanese Financial Services Agency	Regulatory Engagement	
	PWC, Asahi Group Foods, Kirin, Suntory Beverage & Food, Toyota, Hitachi, Mizuho Bank, Dentsu Group	Presentation/speech/panel discussion	
	Ministry of Economy, Trade and Industry of Japan	Regulatory Engagement	
	Sustainability Standards Board of Japan	Regulatory Engagement	
	Prime Minister of Japan	Regulatory Engagement	
	Deutsche Börse	Regulatory Engagement	
	Value Balancing Alliance	Market Engagement	
	Accounting Standards Committee of Germany	Regulatory Engagement	
	German Federal Ministry of Justice	Regulatory Engagement	
	German Federal Ministry of Finance	Regulatory Engagement	
Jeff Hales	Pablo Olavide	Presentation/speech/panel discussion	
	University of North Texas	Presentation/speech/panel discussion	
	CPA Canada	Presentation/speech/panel discussion	
	University of Toronto	Presentation/speech/panel discussion	
	Northeastern University	Presentation/speech/panel discussion	
	Stanford University	Presentation/speech/panel discussion	
	University of Maryland	Presentation/speech/panel discussion	
	University of North Texas	Presentation/speech/panel discussion	
	The 50 Sustainability & Climate Leaders Initiative	Market Engagement	
Jingdong Hua	Iniciativa de Divulgación de Activos Climáticos de América Latina	Presentation/speech/panel discussion	
	African Development Bank	Technical Meeting - General	
	Accounting for Sustainability	Presentation/speech/panel discussion	
	Kellogg Company	Market Engagement	
	Natural Resource Governance Institute	Market Engagement	
	Climate Governance Commission	Market Engagement	
	Montreal International Forum	Market Engagement	
	Ville de Montreal	Regulatory Engagement	
	Permanent Mission of Rwanda to the United Nations	Market Engagement	
	Bank of New York Mellon	Market Engagement	
	Securities Industry and Financial Markets Association	Market Engagement	
	United Nations Joint Staff Pension Fund	Market Engagement	
	Rwanda Finance Limited	Regulatory Engagement	
	NASDAQ	Market Engagement	
	New York Stock Exchange	Market Engagement	
	World Benchmarking Alliance	Market Engagement	
	Talal Abu Ghazaleh & Co. International	Market Engagement	
	International Organization of Securities Commissions	Regulatory Engagement	
	New York Stock Exchange	Market Engagement	
	International Organization of Securities Commissions	Technical Meeting - General	
Michael Jantzi	Canada Sustainability Advisory Committee	Market Engagement	
	Morgan Stanley Capital International	Market Engagement	
Hiroshi Komori	Japanese Financial Services Agency	Regulatory Engagement	
	PWC, Asahi Group Foods, Kirin, Suntory Beverage & Food, Toyota, Hitachi, Mizuho Bank, Dentsu Group	Market Engagement	
	Ministry of Economy, Trade and Industry of Japan	Regulatory Engagement	
	Sustainability Standards Board of Japan	Regulatory Engagement	
	Prime Minister of Japan	Regulatory Engagement	
	Finance Alliance for Nature Positive Solutions	Technical Meeting - [Topic Name]	
	Nomura Holdings	Market Engagement	
	Norges Bank Investment Management	Technical Meeting - General	
	Transition Resource Group	Market Engagement	
	Asian Corporate Governance Association	Market Engagement	
	Task Force on Climate-related Financial Disclosures, Ministry of Economy, Trade and Industry	Technical Meeting - [Topic Name]	
	Liberal Democratic Party	Technical Meeting - General	
	Global Compact Network Japan	Market Engagement	
	Accounting Research and Development Foundation Taiwan	Market Engagement	
	Taiwan Stock Exchange	Market Engagement	
	EY	Technical Meeting - General	
	G7 Deputies Central Banks and Financial Ministers	Regulatory Engagement	
	The Japanese Institute of Certified Public Accountants, EY, Deloitte, KPMG and PwC	Technical Meeting - General	
Bing Leng	Accounting Research and Development Foundation Taiwan	Regulatory Engagement	
	MioTech	Market Engagement	
Sue Lloyd	PWC, Asahi Group Foods, Kirin, Suntory Beverage & Food, Toyota, Hitachi, Mizuho Bank, Dentsu Group	Market Engagement	

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	Ministry of Economy, Trade and Industry of Japan	Regulatory Engagement	
	Sustainability Standards Board of Japan	Regulatory Engagement	
	Accounting Standards Advisory Forum	Presentation/speech/panel discussion	
	Capital Markets Advisory Committee	Presentation/speech/panel discussion	
	Deloitte	Presentation/speech/panel discussion	
	International Corporate Government Network	Presentation/speech/panel discussion	
	International Organization of Securities Commissions	Regulatory Engagement	
	The National Institute of Securities Markets	Presentation/speech/panel discussion	
	International Petroleum Industry Environmental Conservation Association	Presentation/speech/panel discussion	
	Organisation for Economic Co-operation and Development	Presentation/speech/panel discussion	
	The Japanese Institute of Certified Public Accountants, Deloitte, PwCm EY, KPMG	Technical Meeting - General	
	ASEAN Capital Markets Forum	Regulatory Engagement	
	Department for Business, Energy and Industrial Strategy	Regulatory Engagement	
	Morgan Stanley Capital International	Market Engagement	
Nndi Nnoli-Edozien	European Commission, European Financial Reporting Advisory Group	Technical Meeting	S1 and S2
	International Auditing and Assurance Standards Board	Presentation/speech/panel discussion	
	Axel Weber	Technical Meeting - General	
	Value Balancing Alliance	Market Engagement	
	African Development Bank	Technical Meeting - General	
	Hessisches Ministerium der Finanzen Hessen	Market Engagement	
	Talal Abu Ghazaleh & Co. International	Market Engagement	
	International Organization of Securities Commissions	Regulatory Engagement	
	EY	Technical Meeting - General	
	Financial Reporting Council of Nigeria	Regulatory Engagement	
	Financial Reporting Standards Council	Regulatory Engagement	
	Rwanda Ministry of Environment	Regulatory Engagement	
	MTN Nigeria		
	Bundesministerium Finanzen	Technical Meeting - General	
Tae-Young Paik	African Development Bank	Regulatory Engagement	
	Moody's	Market Engagement	
	European Federation of Financial Analysts Societies	Technical Meeting - General	
	EY	Technical Meeting - General	
	CFA Institute Japan	Market Engagement	
	Association of International Certified Professional Accountants	Technical Meeting - General	
	University of Michigan, Korean Accounting Institute	Technical Meeting - General	
	Pohang Iron and Steel Company, CJ Logistics	Market Engagement	
	Hana Financial Group	Market Engagement	
	Korea Sustainability Standards Board	Technical Meeting - General	
	Korea Standard Association	Market Engagement	
	KPMG	Market Engagement	
	Accounting and Corporate Regulatory Authority	Technical Meeting - General	
	Deutsche Börse	Regulatory Engagement	
Veronika Pountcheva	Value Balancing Alliance	Market Engagement	
	African Development Bank	Regulatory Engagement	
	Club des affaires de la Hesse	Presentation/speech/panel discussion	
	Türkiye Public Oversight, Accounting and Auditing Standards Authority	Regulatory Engagement	
	Moody's	Market Engagement	
	European Federation of Financial Analysts Societies	Technical Meeting - General	
Elizabeth Seeger	Private Equity International, Responsible Investment Forum	Presentation/speech/panel discussion	
	University of Chicago	Presentation/speech/panel discussion	
	Deloitte	Market Engagement	
	PwC	Market Engagement	
	Council of Institutional Investors	Presentation/speech/panel discussion	
	International Organization of Securities Commissions	Regulatory Engagement	
	CERES	Market Engagement	
	Persefoni	Market Engagement	