

Board Member	Category	Stakeholder	
<b>October</b>			
<b>Nick Anderson</b>	Sustainability-related reporting	World Economic Forum	
	General discussion	Institute of Chartered Accountants in England and Wales	
	General discussion	Financial Accounting Standards Board (US)	
	Outreach, Management Commentary	Financial Reporting Council	
	General update	UK Shareholders' Association	
<b>Andreas Barckow</b>	General update	Autorité des normes comptables	
	Presentation/speech	IMA France	
	General update	Association Française des Entreprises Privées	
	General update	European Financial Reporting Advisory Group	
	General update	Directoraat-Generaal Financiële stabiliteit, financiële diensten en kapitaalmarkten	
	Participate in/ attend an external event	European Petrochemical Association	
	General update	Financial Accounting Standards Board (US)	
	Presentation/speech	Korea Accounting Standards Board	
	General discussion	Global Reporting Initiative	
	General update	Financial Stability Board	
	General update	German Insurance Association	
<b>Tadeu Cendon</b>	Outreach, Management	Deutsches Rechnungslegungs Standards Committee	
	Presentation/speech, General update	Brazilian Academy of Management	
	General update	Brazilian Association of Executives in Finance, Administration and Accounting	
	Presentation/speech	Group of Latin American Accounting Standard Setters	
	Outreach, Management Commentary	Brazilian Institute of Investors Relations	
	Outreach, Management Commentary	Brazilian Accounting Pronouncements Committee	
	Outreach, Management Commentary	Group of Latin American Accounting Standard Setters	
	Presentation/speech, General update	Mackenzie University	
	Presentation/speech, General update	Conferencia Interamericana de Contabilidad	
	Outreach, Standards-level Review of Disclosures	Group of Latin American Accounting Standard Setters	
	<b>Zachary Gast</b>	Participate in/ attend an external event	Corporate Reporting Users' Forum
		General discussion	BDO, Deloitte, EY, Grant Thornton, KPMG, PWC, Mazars,
	<b>Sue Lloyd</b>	General update IFRS 9	European Banking Authority
Participate in/attend an external event		International Institute of Finance	
Dynamic Risk Management		Basel Accounting and Auditing Expert Group	
<b>Jianqiao Lu</b>	Participate in/attend an external event	IFR4NPO	
	Participate in/attend an external event	The China-Japan-Korea Accounting Standards Setters Meeting	
	Outreach, Management Commentary	China Accounting Standards Committee	
	<b>Bruce Mackenzie</b>	General discussion	Association of Certified Chartered Accountants
Outreach, Subsidiaries without Public Accountability		Accountancy Europe	
Outreach, Subsidiaries without Public Accountability		European Financial Reporting Advisory Group	
Outreach, Management Commentary		Johannesburg Stock Exchange	
Outreach, Subsidiaries without Public Accountability		Deloitte	
General discussion		Pan African Federation of Accountants	
General discussion		South African Institute of Chartered Accountants	
Outreach, PIR IFRS 9		Singapore Actuarial Society	

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<b>Bertrand Perrin</b>	Outreach, Dynamic Risk Management	PwC
	Outreach, IFRS 17	AXA
	General discussion	Autorité des normes comptables
	General discussion	Association Française des Entreprises Privées
	Presentation/speech	IMA France
	General discussion	Pan African Federation of Accountants
	Outreach, PIR IFRS 10/11/12	JCDecaux
	Participate in/ attend an external event	European Financial Reporting Advisory Group
	General discussion	Ministère de l'Economie, des Finances et de la Relance, Direction Générale du Trésor, Service du Financement de l'Economie
	Outreach, Standards-level Review of Disclosures	Cap Group
<b>Tom Scott</b>	Presentation/speech	Canadian Academic Accounting Association
<b>Rika Suzuki</b>	General update	Financial Services Agency Japan
	General update	Deloitte, PwC, KPMG, EY
	General update	Institute of Chartered Accountants in England and Wales
	Presentation/speech	Japanese Association for International Accounting Studies
	General update	Keidanren
	General update, General discussion	Japanese Institute of Certified Public Accountants
	Outreach, IFRS 17, IFRS Taxonomy	Internet Disclosure Co. Ltd., KPMG
	General update	PwC
	Participate in/ attend an external event	China Accounting Standards Committee, Accounting Standards Board of Japan, Korean Accounting Standards Board, Hong Kong Institute of Certified Public Accountants
	Participate in/ attend an external event	Japan Institute of Life Insurance
<b>Ann Tarca</b>	General discussion	Accounting Standards Board of Japan
	Outreach, IFRS Taxonomy	Pronexus Inc., KPMG
	Outreach, Subsidiaries without Public Accountability	Malaysian Accounting Standards Board, Institute of Chartered Accountants India
	Outreach, IFRS 17	Australian Accounting Standards Board
	Outreach, IFRS 17	Deloitte
	Outreach, IFRS 17	PwC
	Outreach, Management Commentary	Australian Accounting Standards Board stakeholders
	Outreach, BCUCC	Singapore Institute of Chartered Accountants, Korean Institute of Certified Public Accountants, Japanese Institute of Certified Public Accountants
	Outreach, IFRS 17	Taiwan Insurance Institute
	Outreach, Subsidiaries without Public Accountability	Malaysian Accounting Standards Board, Institute of Chartered Accountants India
<b>Mary Tokar</b>	General discussion	Australian Accounting Standards Board
	Outreach, PIR IFRS 9	European Accounting Association
	Outreach, Standards-level Review of Disclosures	Capital Group
<b>November</b>		
<b>Nick Anderson</b>	General discussion	Eumedion
	General update	IQ-EQ
	General discussion	Financial Reporting Council UK
	Participate in/ attend an external event	BDO
	Participate in/ attend an external event	Carbon Tracker Initiative
	Participate in/ attend an external event	PwC
	General discussion	Corporate Reporting Users Forum

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	General update	PwC
	Outreach, Standards-level Review of Disclosures	European Financial Reporting Advisory Group
	General discussion	Financial Accounting Standards Board (US)
<b>Andreas Barckow</b>	Participate in/ attend an external event	Deloitte
	General discussion	Wissenschaftliche Hochschule für Unternehmensführung (WHU) and Ludwig Maximilian University (LMU) of Munich
	Presentation/speech	Accounting and Finance Association of Australia and New Zealand
	Participate in/ attend an General update	Accounting and Finance Association of Australia and New Zealand Securities and Exchange Commission
	General update	International Auditing and Assurance Standards Board
	General discussion	KPMG
	Participate in/ attend an external event	Financial Stability Board
	General update	Financial Stability Board
	Presentation/speech	PwC
	Participate in/ attend an external event	Asian-Oceanian Standard-Setters Group
	Presentation/speech	Asian-Oceanian Standard-Setters Group
	General discussion	London Business School
	Presentation/speech	Japanese Institute of Certified Public Accountants
	General discussion	Wissenschaftliche Hochschule für Unternehmensführung (WHU)
	General update	Institute of Brazilian Independent Auditors
	General update	Islamic Finance Consultative Group
	General update	Value Reporting Foundation
<b>Tadeu Cendon</b>	General update	Forum of Firms
	Outreach, Standards-level Review of Disclosures	European Financial Reporting Advisory Group
	Outreach, Standards-level Review of Disclosures	Group of Latin American Accounting Standard Setters
	Outreach, Standards-level Review of Disclosures	Brazilian Accounting Pronouncements Committee
	Outreach, Management Commentary	Group of Latin American Accounting Standard Setters
	Presentation/speech; Management Commentary	World Bank Group
	Presentation/speech, General update	ABRASCA
	Presentation/speech, General update	Institute of Chartered Accountants Trinidad and Tobago
	Presentation/speech, Rate Regulated Activities	Brazilian Association of Accountants in the Electricity Sector
	Participate in/ attend an external event	Group of Latin American Accounting Standard Setters
	Outreach, Subsidiaries without Public Accountability	Group of Latin American Accounting Standard Setters
	Outreach, Standards-level Review of Disclosures	ABRASCA
	Outreach, Subsidiaries without Public Accountability	Brazilian Accounting Pronouncements Committee
	Outreach, Subsidiaries without Public Accountability	ABRASCA
<b>Sue Lloyd</b>	Presentation/speech	EY
	Presentation/speech	European Fund and Asset Management Association
	General discussion	Deloitte
<b>Jianqiao Lu</b>		Asian-Oceanian Standard-Setters Group
	Outreach, Subsidiaries	The Institute of Chartered Accountants of Pakistan
	Outreach, Subsidiaries without Public Accountability	Samsung
	General discussion	Shanghai University of Finance and Economics

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	Outreach, Subsidiaries without Public Accountability	The Institute of Chartered Accountant of Pakistan
	General discussion	Samsung
	Participate in/ attend an external event	Asian-Oceanian Standard-Setters Group
	Presentation/speech	Asian-Oceanian Standard-Setters Group
<b>Bruce Mackenzie</b>	General discussion	PwC
	General discussion	Financial Reporting Council UK
	Outreach, PIR IFRS 9	South African Institute of Chartered Accountants
	Outreach, Subsidiaries without Public Accountability	Pan African Federation of Accountants
	Participate in/ attend an external event	South African Institute of Chartered Accountants
	Outreach, Standards-level Review of Disclosures	Discovery Holdings Ltd
	Outreach, IFRS 17, PIR IFRS 9	Singapore Actuarial Society
	Outreach, Subsidiaries without Public Accountability	South African Institute of Chartered Accountants
	Participate in/ attend an external event	European Financial Reporting Advisory Group
<b>Bertrand Perrin</b>	Presentation/speech	KPMG
	Presentation/speech	PwC
	General discussion	UK Endorsement Board
	Outreach, Standards-level Review of Disclosures	European Financial Reporting Advisory Group
	Outreach, Subsidiaries without Public Accountability	Pan African Federation of Accountants
	Outreach, PIR IFRS 9	Autorité des normes comptables
	Presentation/speech	Mazars
	Outreach, Management Commentary	Swissholdings
	General update	Autorité des Normes Comptables, Forum d'Application des Normes Comptables
	Presentation/speech	IMA France
	General discussion	Association Française des Entreprises Privées
<b>Tom Scott</b>	Outreach, Standards-level Review of Disclosures	European Financial Reporting Advisory Group
<b>Rika Suzuki</b>	Outreach; Management Commentary	CFA Institute Japan
	General update	International Auditing and Assurance Standards Board
	General discussion	PwC
	General update	Deloitte, PwC, KPMG, EY
	Presentation/ speech, Subsidiaries without Public Accountability	Japanese Institute of Certified Public Accountants, Korean Institute of Certified Public Accountants, Institute of Singapore Chartered Accountants, International Federation of Accountants
	General update	Financial Services Agency Japan
	Presentation/speech	EY
	Participate in/attend an external event, Agenda Consultation	Asian-Oceanian Standard-Setters Group (AOSSG)
	General discussion	Japanese Association for International Accounting Studies
	Outreach, IFRS Taxonomy	International Auditing and Assurance Standards Board

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	Participate in/ attend an external event	European Financial Reporting Advisory Group
	Sustainability-related Disclosures	Ministry of Economy, Trade and Industry of Japan
<b>Ann Tarca</b>	General update	Australian Accounting Standards Board
	General discussion	Australian Accounting Standards Board
	Presentation/speech	Australian Accounting Standards Board
<b>Mary Tokar</b>	General update, Participate in/ attend an external event	Institute of Management Accountants
<b>December</b>		
<b>Nick Anderson</b>	General discussion	Human Capital Management Coalition
	General update	Financial Reporting Council UK
	General update	Capital Group
<b>Andreas Barckow</b>	General update	International Valuation Standards Council
	Presentation/speech; General update	Securities and Exchange Commission
	General discussion	Securities and Exchange Commission
	General discussion	Siemens
	General update	Securities and Exchange Commission
<b>Tadeu Cendon</b>	General update	PwC
	Outreach, Subsidiaries without Public Accountability	Brazilian Accounting Pronouncements Committee
	Outreach; Rate Regulated Activities	PwC
	Outreach, Standards-level Review of Disclosures	ABRASCA
	Presentation/speech, General update	EY Spain
	Outreach, Subsidiaries without Public Accountability	Group of Latin American Accounting Standard Setters
<b>Sue Lloyd</b>	Dynamic Risk Management	Fédération Bancaire Française
	General discussion	International Valuation Standards Council
	General discussion	BDO Global, Deloitte, EY, Grant Thornton, KPMG, Mazars, PwC
	General discussion	International Institute of Finance, Basel Accounting and Auditing Expert Group
	General update	New Zealand Accounting Standards Board
<b>Jianqiao Lu</b>	Participate in/attend an external event; General update	Accounting Society of China
<b>Bruce Mackenzie</b>	General update	World Bank
<b>Bertrand Perrin</b>	General update	Ministère de l'Economie, des Finances et de la Relance, Direction Générale du Trésor, Service du Financement de l'Economie
	Outreach, Dynamic Risk Management	Fédération Bancaire Française
	General discussion	Autorité des normes comptables
	General update	Association Française des Entreprises Privées
	Presentation/speech	Expert Suisse
	Outreach, Standards-level Review of Disclosures	European Financial Reporting Advisory Group
<b>Tom Scott</b>	Rate Regulated Activities	Insurance Corporation of British Columbia
	Rate Regulated Activities	PwC
	General discussion	Accounting Standards Board of Canada
	Participate in/ attend an external event	European Financial Reporting Advisory Group
<b>Rika Suzuki</b>	Outreach, Goodwill	Accounting Standards Board of Japan
	Presentation/ speech; Subsidiaries without Public Accountability	Japanese Institute of Certified Public Accountants, Korean Institute of Certified Public Accountants, Institute of Singapore Chartered Accountants, International Federation of Accountants

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	General update	Financial Services Agency of Japan
	Outreach, IFRS Taxonomy	idaciti
	Outreach, Goodwill	Securities Analysts Association of Japan
	Outreach, Management Commentary	Corporate Reporting Users' Forum Japan
	Outreach; Goodwill	PwC
	Outreach; IFRS Taxonomy	Financial Services Agency Japan
	General update	Deloitte, PwC, KPMG, EY
	Outreach, Rate Regulated Activities	Industrial and Commercial Bank of China, PwC
	Outreach, PIR IFRS 9	Accounting Standards Board of Japan
	Presentation/speech	Japanese Institute of Certified Public Accountants
	Presentation/speech	SMBC Nikko Securities Inc.
	General discussion	KPMG
	General discussion	Accounting Standards Board of Japan
<b>Ann Tarca</b>	Outreach, Subsidiaries without Public Accountability	Institute of Singapore Chartered Accountants, Japanese Institute of Certified Public Accountants, Korean Institute of Certified Public Accountants
	Participate in/attend an external event;	Climate Disclosure Standards Board
	General discussion	Australian Accounting Standards Board
	Digital Financial Reporting	Australian Securities and Investments Commission
<b>Mary Tokar</b>	Outreach, Agenda	Human Capital Management Coalition
	General discussion	PwC