

<b>Board Member</b>	Category	Stakeholder
October	Outrooch IEDO 6 OME	COR Clabal Datings
Nick Anderson	Outreach, IFRS for SMEs Outreach, FICE	S&P Global Ratings NatWest Markets
	Participate in/attend an	European Financial Reporting Advisory Group
	external event	European I mandar reporting Advisory Group
	Outreach, Goodwill	Schroders
	Outreach, FICE	Schroders
	Outreach, IFRS 17	European Financial Reporting Advisory Group
	Outreach, Goodwill	UBS Group
	General discussion	European Financial Reporting Advisory Group
	Participate in/attend an	European Financial Reporting Advisory Group
	external event	
	Non-financial reporting	European Financial Reporting Advisory Group
Tadeu Cendon	General discussion	Association of Chartered Certified Accountants  Croup of Latin American Accounting Standard Settors (CLASS)
radeu Cendon	General update General update	Group of Latin American Accounting Standard Setters (GLASS) International Federation of Accountants
	General update	Brazilian Institute for the Development of the Retail
	Outreach IFRS for SMEs	Group of Latin American Accounting Standard Setters (GLASS)
	Presentation/speech	Brazilian Association of Listed Companies (ABRASCA)
	Outreach IFRS for SMEs	Institute of Chartered Accountants of the Caribbean
	Outreach IFRS for SMEs	Brazilian Accounting Standard Setter (CPC)
	Outreach IFRS for SMEs	Association of Portuguese Language Accountants and Auditors (UCALP)
	Outreach, IAS 12	PwC
	Outreach, DRM	Banco Itau Unibanco
Zach Gast	Outreach, FICE	NatWest Markets
	Outreach, PFS	Institute of International Finance
	Outreach, FICE	Schroders
	General discussion	Financial Accounting Standards Board (US)
	General discussion	CFA Institute
	Outreach, PFS & Outreach, Goodwill	
Hans Hoogervorst		Financial Stability Board
O I Januar	General update	Sustainability Accounting Standards Board
Sue Lloyd Jianqiao Lu	Outreach, Goodwill Outreach, PFS	New Zealand Accounting Standards Board (NZASB) Huawei Technologies
Jianqiao Lu	General discussion	Huawei Technologies
	Outreach, Goodwill	Sinoma International Engineering Co.,Ltd.
	Participate in/attend an	International Financial Reporting for NPOs
	external event	. •
	Outreach, IFRS for SMEs	Malaysian Accounting Standards Board and CIMB THAI
	Participate in/attend an	European Financial Reporting Advisory Group
	external event	
	Presentation/speech	Shanghai National Accounting Institute
Bruce Mackenzie	Outreach, PFS	Johannesburg Stock Exchange
	Outreach, IFRS for SMEs General discussion	Association of Chartered Certified Accountants Capital Markets Authority of the Kingdom of Saudi Arabia
	General discussion  General discussion	Capital Markets Authority of the Kingdom of Saudi Arabia  Johannesburg Stock Exchange
	Outreach, IFRS for SMEs	Chamber of Business, Zimbabwe
Darrel Scott	Outreach, PFS	South African Institute of Chartered Accountants Accounting Practices Committee
	Outreach, PFS	Prudential
Tom Scott	Outreach, PFS	Saïd Business School
	Outreach, PFS	Oxford University
	Participate in/attend an	IVSC Virtual AGM
	external event	Fundamental Deposition Addition
	Outreach, Goodwill	European Financial Reporting Advisory Group
Rika Suzuki	Outreach, Goodwill	European Accounting Association
NIKA SUZUKI	Outreach, PFS Outreach, PFS	Accounting Standards Board of Japan Securities Analysts Association of Japan, Accounting Standards Board of Japan
		DTT, EY, KPMG and PwC
	(zeneral lindate	
	General update Outreach. PFS	
	Outreach, PFS	Keidanren, Accounting Standards Board of Japan

The IFRS Foundation is a not-for-profit corporation under the General Corporation Law of the State of Delaware, USA and operates in England and Wales as an overseas company (Company number FC023235)



<b>Board Member</b>	Category	Stakeholder
	General discussion	Japan Institute of Life Insurance
	Outreach, PFS	Keidanren
	Outreach, PFS	KPMG
Ann Tarca	Outreach, Goodwill and PFS	Australian Accounting Standards Board
	Participate in/attend an external event	Hong Kong Institute of Certified Public Accountants
	Outreach, Extractive Activities	Association of Chartered Certified Accountants
	General discussion	Australian Accounting Standards Board
	Outreach IFRS SMEs	Malaysian Accounting Standards Board
	Outreach, IFRS SMEs	Malaysian Accounting Standards Board
	Outreach, PIRs	International Association for Accounting Education and Research
Many Takar	Outreach, Goodwill	European Accounting Association
Mary Tokar	Participate in/attend an external event	International Forum of Accounting Standard Setters
	Outreach, Disclosure Initiative	International Organization of Securities Commissions
N	General update	International Organization of Securities Commissions
November	Dortiningto in letters des	Cornerate Departing Heard Forms
Nick Anderson	Participate in/attend an external event	Corporate Reporting Users' Forum
	Participate in/attend an external event	Climate Disclosure Standards Board
	Outreach, Goodwill	CFA Institute
	Participate in/attend an external event	PwC
	General update	The 100 Group UK
	Outreach, Goodwill	European Financial Reporting Advisory Group
	Outreach IFRS for SMEs	British Private Equity and Venture Capital Association
	Outreach, FICE	UBS Group
	Outreach, IFRS for SEMs	Lloyds
	Outreach, Sustainability	Federated Hermes
	Presentation/speech	Association of British Insurers
	Participate in/attend an external event	Moody's
	Outreach, Goodwill	UK Endorsement Board (UKEB)
	General discussion	Veritas Investment Research
	Outreach, FICE	Credit Suisse
Tadeu Cendon	Presentation/speech	Instituto Brasileiro de Direito Empresarial (IBRADEMP)
	Presentation/speech	Conference Asociacion Interamericana de Contabilidad (AIC)
	Presentation/speech	Brazilian Association of Listed Companies (ABRASCA)
	Outreach, Goodwill	Brazilian Accounting Standard Setter (CPC)
	Outreach, Goodwill	Group of Latin America Accounting Standard Setters (GLASS)
	Outreach, IFRS for SMEs	Commerzbank
	Outreach, IFRS for SMEs	Banco de Desenvolvimento de Minas Gerais S.A. (BDMG)
	Outreach, PFS	Brazilian Accounting Standard Setter (CPC)
	Outreach, Separate	Brazilian Accounting Standard Setter (CPC)
	Financial Statement	Group of Latin America Accounting Standard Satters (CLASS)
Martin Edelmann	General update Outreach, Goodwill	Group of Latin America Accounting Standard Setters (GLASS) CFA Society Germany
Zach Gast	Outreach, Goodwill	European Financial Reporting Advisory Group, Ordem dos Revisores Oficiais de Contas (OROC)
Hans Hoogervorst	General meeting	International Auditing and Assurance Standards Board
	General update	Financial Stability Board
	General update	Corporate Reporting Dialogue
	Regular meeting	Asian-Oceanian Standard-Setters Group (AOSSG)
	General update	WirtschaftsWoche
Sue Lloyd	Presentation/speech	European Central Bank (ECB)
-	Presentation/speech	PwC
	General discussion	European Central Bank
Jianqiao Lu	Outreach, IFRS for SMEs	3i Group
Bruce Mackenzie	General discussion	South African Institute of Chartered Accountants
Tom Scott	Outreach, Goodwill	Austrian Financial Reporting and Auditing Committee (AFRAC)

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	Outreach, Goodwill	European Financial Reporting Advisory Group, Dutch Accounting Standards Board
	General update	Association of Chartered Certified Accountants
	Outreach, Goodwill	Accounting Standards Board of Canada
Rika Suzuki	Presentation/speech	EY
	Outreach, PFS	Keidanren
	General update	Financial Services Agency Japan
	Presentation/speech Participate in/attend an	PwC European Financial Reporting Advisory Group
	external event	European Financial Reporting Advisory Group
	General update	DTT, EY, KPMG and PwC
	General discussion	Nomura Research Institute
	Outreach, Goodwill	CFA Society Japan
	Outreach, IFRS 17;	Asian-Oceanian Standard-Setters Group (AOSSG)
	Participate in/attend an	( · · · · · · · · · · · · · · · · · · ·
	external event	
	Participate in/attend an	Asian-Oceanian Standard-Setters Group (AOSSG)
	external event; General	
	update	
	Participate in/attend an	Asian-Oceanian Standard-Setters Group (AOSSG)
	external event	
	General update	Accounting Standards Board of Japan
Ann Tarca	General discussion	Australian Accounting Standards Board
	Outreach, Goodwill	Australian Accounting Standards Board
	Presentation/speech	Australian Accounting Standards Board
Mary Tokar	General update	International Auditing and Assurance Standards Board
Dagamban	General update	KPMG
December Nick Anderson	General update	Financial Accounting Standards Board (US)
NICK Alluerson	Participate in/attend an	International Integrated Reporting Council (IIRC)
	external event	memational megrated reporting double (invo)
	Outreach, IFRS 17	Corporate Reporting Users' Forum
	Participate in/attend an	Association of Chartered Certified Accountants
	external event	
	Outreach, Goodwill	CFA Society of the UK
	General update	European Securities and Markets Authority (ESMA)
	General update	Capital International Group
	IFRS for SMEs	HSBC
	IFRS for SMEs	NatWest Holdings Inc.
	General discussion	Canadia 9 Dantagana
	-	Sarasin & Partners
	General update	Financial Reporting Council UK
Tadeu Cendon	General update Presentation/speech	Financial Reporting Council UK III CONECT – Congress of Accounting and Taxation of Financial Institutions
	General update Presentation/speech Presentation/speech	Financial Reporting Council UK III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors
Martin Edelmann	General update Presentation/speech Presentation/speech Outreach, DRM	Financial Reporting Council UK III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank
	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill	Financial Reporting Council UK III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank Emerging Economies Group
Martin Edelmann Zach Gast	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank Emerging Economies Group Capital Group
Martin Edelmann	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update	Financial Reporting Council UK III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank Emerging Economies Group Capital Group Japanese Institute of Certified Public Accountants
Martin Edelmann Zach Gast	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors  Commerzbank  Emerging Economies Group  Capital Group  Japanese Institute of Certified Public Accountants  European Financial Reporting Advisory Group
Martin Edelmann Zach Gast Hans Hoogervorst	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General update General update	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors  Commerzbank  Emerging Economies Group  Capital Group  Japanese Institute of Certified Public Accountants  European Financial Reporting Advisory Group  Deloitte
Martin Edelmann Zach Gast	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General update General update General discussion	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors  Commerzbank  Emerging Economies Group  Capital Group  Japanese Institute of Certified Public Accountants  European Financial Reporting Advisory Group  Deloitte  PwC
Martin Edelmann Zach Gast Hans Hoogervorst	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General update General update	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank Emerging Economies Group Capital Group Japanese Institute of Certified Public Accountants European Financial Reporting Advisory Group Deloitte PwC Corporate Reporting Users Forum UK
Martin Edelmann Zach Gast Hans Hoogervorst	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General update General discussion Outreach, Goodwill	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors  Commerzbank  Emerging Economies Group  Capital Group  Japanese Institute of Certified Public Accountants  European Financial Reporting Advisory Group  Deloitte  PwC  Corporate Reporting Users Forum UK  BDO Global, Deloitte, EY, Grant Thornton, KPMG, Mazars, PwC
Martin Edelmann Zach Gast Hans Hoogervorst	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General update General discussion Outreach, Goodwill General discussion	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank Emerging Economies Group Capital Group Japanese Institute of Certified Public Accountants European Financial Reporting Advisory Group Deloitte PwC Corporate Reporting Users Forum UK
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Martin Edelmann Zach Gast Hans Hoogervorst	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General update General discussion Outreach, Goodwill General discussion General discussion Presentation/speech	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors  Commerzbank  Emerging Economies Group  Capital Group  Japanese Institute of Certified Public Accountants  European Financial Reporting Advisory Group  Deloitte  PwC  Corporate Reporting Users Forum UK  BDO Global, Deloitte, EY, Grant Thornton, KPMG, Mazars, PwC  Basel Accounting Expert Group  American Institute of Certified Public Accountants
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Martin Edelmann Zach Gast Hans Hoogervorst	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General discussion Outreach, Goodwill General discussion General discussion Presentation/speech General discussion Presentation/speech	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank Emerging Economies Group Capital Group Japanese Institute of Certified Public Accountants European Financial Reporting Advisory Group Deloitte PwC Corporate Reporting Users Forum UK BDO Global, Deloitte, EY, Grant Thornton, KPMG, Mazars, PwC Basel Accounting Expert Group American Institute of Certified Public Accountants International Institute of Finance, Basel Accounting Expert Group Institute of Brazilian Independent Auditors
Martin Edelmann Zach Gast Hans Hoogervorst Sue Lloyd	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General discussion Outreach, Goodwill General discussion General discussion Presentation/speech General discussion Presentation/speech Outreach, Sustainability	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank Emerging Economies Group Capital Group Japanese Institute of Certified Public Accountants European Financial Reporting Advisory Group Deloitte PwC Corporate Reporting Users Forum UK BDO Global, Deloitte, EY, Grant Thornton, KPMG, Mazars, PwC Basel Accounting Expert Group American Institute of Certified Public Accountants International Institute of Finance, Basel Accounting Expert Group Institute of Brazilian Independent Auditors International Institute of Finance
Martin Edelmann Zach Gast Hans Hoogervorst Sue Lloyd	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General discussion Outreach, Goodwill General discussion Outreach, Goodwill General discussion Presentation/speech General discussion Presentation/speech Outreach, Sustainability Participate in/attend an external event Participate in/attend an	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors Commerzbank Emerging Economies Group Capital Group Japanese Institute of Certified Public Accountants European Financial Reporting Advisory Group Deloitte PwC Corporate Reporting Users Forum UK BDO Global, Deloitte, EY, Grant Thornton, KPMG, Mazars, PwC Basel Accounting Expert Group American Institute of Certified Public Accountants International Institute of Finance, Basel Accounting Expert Group Institute of Brazilian Independent Auditors International Institute of Finance
Martin Edelmann Zach Gast Hans Hoogervorst Sue Lloyd	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General discussion Outreach, Goodwill General discussion Outreach, Goodwill General discussion Presentation/speech General discussion Presentation/speech Outreach, Sustainability Participate in/attend an external event	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors  Commerzbank  Emerging Economies Group  Capital Group  Japanese Institute of Certified Public Accountants  European Financial Reporting Advisory Group  Deloitte  PwC  Corporate Reporting Users Forum UK  BDO Global, Deloitte, EY, Grant Thornton, KPMG, Mazars, PwC  Basel Accounting Expert Group  American Institute of Certified Public Accountants  International Institute of Finance, Basel Accounting Expert Group  Institute of Brazilian Independent Auditors  International Institute of Finance  International Association for Accounting Education and Research, KPMG  International Financial Reporting for NPOs
Martin Edelmann Zach Gast Hans Hoogervorst Sue Lloyd	General update Presentation/speech Presentation/speech Outreach, DRM Outreach, Goodwill General update General update General update General discussion Outreach, Goodwill General discussion Outreach, Goodwill General discussion Presentation/speech General discussion Presentation/speech Outreach, Sustainability Participate in/attend an external event Participate in/attend an	Financial Reporting Council UK  III CONECT – Congress of Accounting and Taxation of Financial Institutions Institute of Brazilian Independent Auditors  Commerzbank  Emerging Economies Group  Capital Group  Japanese Institute of Certified Public Accountants  European Financial Reporting Advisory Group  Deloitte  PwC  Corporate Reporting Users Forum UK  BDO Global, Deloitte, EY, Grant Thornton, KPMG, Mazars, PwC  Basel Accounting Expert Group  American Institute of Certified Public Accountants  International Institute of Finance, Basel Accounting Expert Group  Institute of Brazilian Independent Auditors  International Institute of Finance  International Association for Accounting Education and Research, KPMG



Board Member	Category	Stakeholder
Bruce Mackenzie	Participate in/attend an external event	Financial Reporting Council of Nigeria
Tom Scott	Outreach, Management Commentary	Japanese Institute of Certified Public Accountants
	Participate in/attend an external event	Accounting Standards Board of Canada
Rika Suzuki	General discussion	KPMG
	Participate in/attend an external event	European Financial Reporting Advisory Group
	General update	DTT, EY, KPMG and PwC
	General discussion	PwC
	Outreach, DRM	Japanese Bankers Association, Accounting Standards Board of Japan
	Presentation/speech	ASEAN Federation of Accountants, Association of Chartered Certified Accountants
	Presentation/speech	Japanese Institute of Certified Public Accountants
	Presentation/speech	Japan Association of Corporate Directors
	Presentation/speech	SMBC Nikko Securities Inc.
	Presentation/speech	Japan Institute of Life Insurance
	General discussion	Malaysian Accounting Standards Board
	General update	Financial Services Agency Japan
Ann Tarca	General update	Australian Securities and Investments Commission
	General discussion	Australian Accounting Standards Board
Mary Tokar	General update	International Auditing and Assurance Standards Board
	Participate in/attend an external event	International Association for Accounting Education and Research
	General update	Capital Group
	General update	IMA Financial Reporting Committee
	Outreach, Goodwill	US Securities and Exchange Commission staff
		*All meetings were held virtually due to the global covid 10 pandemic

<sup>\*</sup>All meetings were held virtually due to the global covid-19 pandemic.