Board Member July	Category	Stakeholder
Nick Anderson	General discussion	Capital Group
	Agenda Consultation, Disclosure Initiative	Accounting Standards Board of Canada
	Participate in/attend an external event	Financial Reporting Council UK
Andreas Barckow	General update, General discussion	International Technical Partners
	General update	US Securities Exchange Commission
	General update	Financial Accounting Standards Board (US)
Tadeu Cendon	Outreach, BCUCC	Group of Latin American Accounting Standard Setters (GLASS)
	Outreach, Agenda Consultation	European Financial Reporting Advisory Group, Ordem dos Revisores Oficiais de Contas (OROC), Comissão de Normalização Contabilística (CNC-Portugal)
	Outreach, BCUCC	European Financial Reporting Advisory Group, Ordem dos Revisores Oficiais de Contas (OROC), Comissão de Normalização Contabilística (CNC-Portugal)
	Outreach, IFRS 17	PwC
	Outreach, Standards-level review of disclosures	Institute of Brazilian Independent Auditors (IBRACON)
	Outreach, Rate Regulated Activities	PwC
	Outreach, Rate Regulated Activities	Comitê de Pronunciamentos Contábeis (Brazilian National Standard Setter)
	Outreach, Supplier Finance Arrangements	Natura
Zachary Gast	Outreach, Agenda Consultation	CFA Institute
	Disclosure Initiative, TSLR	Citadel LLC
	General update	CFA Institute
	Rate Regulated Activities	PwC
	General discussion	Fitch
	Rate Regulated Activities	JP Morgan
	General discussion	CFA Institute
	General discussion	The Analyst
Sue Lloyd	Presentation/speech	European Financial Reporting Advisory Group
	General discussion	BDO, Deloitte, EY, Grant Thornton, KPMG, Mazars, PWC
	Outreach, BCUCC	Chinese stakeholders
	Digital reporting	International Organization of Securities Commissions
	General discussion;	Financial Accounting Standards Board (US)
Jianqiao Lu	Presentation/speech	European Financial Reporting Advisory Group
	Outreach, BCUCC	China Accounting Standards Committee
	Outreach, BCUCC	Chinese Investors
	Participate in/ attend an external event	European Financial Reporting Advisory Group
	Outreach, Agenda Consultation	China Accounting Standards Committee, Malaysian Accounting Standards Board, Asian-Oceanian Standard-Setters Group
	Outreach, Agenda Consultation	Accounting Society of China, China Accounting Standards Committee
Bruce Mackenzie	Outreach, BCUCC	Capital Markets Authority of the Kingdom of Saudi Arabia
	Participate in/ attend an external event	European Financial Reporting Advisory Group
	Outreach, Agenda Consultation	Pan African Federation of Accountants
	Outreach, Standards-level review of disclosures	Independent Regulatory Board of Auditors (South Africa)
	Outreach, Agenda Consultation	South African Institute of Chartered Accountants
	General discussion	Pan African Federation of Accountants
	General discussion	Institute of Chartered Professional Accountants of Kenya

Board Member	Category	Stakeholder
	General discussion	IFRS Expert Forum of Nigeria
Bertrand Perrin	Outreach, Agenda	Deloitte
	Consultation	
	General discussion	Autorité des normes comptables
	Outreach, BCUCC	Autorité des normes comptables
Tom Scott	Outreach, Standards-level	Accounting Standards Board of Canada
	review of disclosures	
	Rate Regulated Activities	European Financial Reporting Advisory Group, European Federation of
		Financial Analysts Societies
	Rate Regulated Activities	PwC
	Rate Regulated Activities	Accounting Standards Board of Canada
Rika Suzuki	General update	Accounting Standards Board of Japan
	Presentation/speech; Agenda	ASEAN Federation of Accountants
	Consultation	
	General update	Financial Accounting Standards Foundation Japan, Accounting Standards
		Board of Japan, Financial Services Agency Japan, Tokyo Stock Exchange,
		Japanese Institute of Certified Public Accountants, Securities Analysts
		Association of Japan, Keidanren
	General update	Keidanren
	General discussion	PwC
	IFRS Taxonomy	Financial Services Agency Japan, KPMG
	General update	DTT, EY, KPMG and PwC
	General update	Financial Services Agency Japan
	Outreach, Agenda	European Leveraged Finance Association
	Consultation	
	Outreach, Rate Regulated	PwC
	Activities	
	Agenda Consultation	Institute of Chartered Accountants in England and Wales
Ann Tarca	Outreach, TSLR	European Accounting Association
	Presentation/speech, General	Accounting and Finance Academic Association of Australia and New Zealand
	update	
	Presentation/speech	Implementation of EU Practices for Accounting, Financial Reporting and Audit in Ukraine
	Outreach, Rate Regulated	PwC
	Activities	
	Digital Financial Reporting	XBRL International
	General discussion	Australian Accounting Standards Board
	Outreach, Agenda	Accounting and Finance Academic Association Australia and New Zealand
	Consultation	J
	Outreach, Management	Australian Accounting Standards Board
	Commentary	
Mary Tokar	General discussion	Council of Institutional Investors
	General update	American Accounting Association
August	· · · · · · · · · · · · · · · · · · ·	
Nick Anderson	General update	UK Shareholders' Association
Andreas Barckow	General update	Global Reporting Initiative
	General discussion	Ministry of Finance of Germany
	General update	European School of Management and Technology
	General update	Accounting Regulatory Department of the Ministry of Finance of China
	General discussion	International Public Sector Accounting Standards Board
	General update	KPMG
	General discussion	Wall Street Journal
Tadeu Cendon	Outreach, BCUCC	Brazilian Association of Listed Companies (ABRASCA)
	Outreach, BCUCC	Comitê de Pronunciamentos Contábeis (Brazilian National Standard Setter)
	General discussion	CFA Society of Brazil
	Outreach, Management	Brazilian Association of Listed Companies (ABRASCA)
	Commentary	
	Outreach, Standards-level	Comitê de Pronunciamentos Contábeis (Brazilian National Standard Setter)
	review of disclosures	
	review of disclosures	

Board Member	Category	Stakeholder
Zachary Gast	IFRS Taxonomy	US Securities and Exchange Commission
	Outreach, Agenda Consultation	Council of Institutional Investors
Sue Lloyd	General discussion	PwC
Jianqiao Lu	General discussion	Accounting Regulatory Department of the Ministry of Finance of China
Bruce Mackenzie	General discussion	Deloitte
	General update	Financial Reporting Council of Mauritius
	General update	Capital Markets Authority of Kingdom of Saudi Arabia
	Outreach, Agenda Consultation, Primary Financial Statements	Corporate Reporting Users Forum South Africa
Rika Suzuki	Outreach, BCUCC	Securities Analysts Association of Japan
	General update	The Life Insurance Association of Japan
	General update	DTT, EY, KPMG and PwC
	General update	Financial Services Agency Japan
	General update	PwC
	IFRS Taxonomy	Japanese Institute of Certified Public Accountants, KPMG
	Outreach, Agenda Consultation	Securities Analysts Association of Japan, Corporate Reporting Users' Forum Japan
	Outreach, Equity Method	Accounting Standards Board of Japan
Ann Tarca	Outreach, Management Commentary	Australian Accounting Standards Board
	Outreach, Management Commentary	Australian Securities and Investments Commission
	Discussion, Management Commentary	CPA Australia
	Participate in/ attend an external event	American Accounting Association
	Outreach, Management Commentary	Chartered Accountants Australia and New Zealand
Mary Tokar	General update	American Accounting Association
	Outreach, Management Commentary	International Organization of Securities Commissions
September		
Nick Anderson	Outreach, Agenda Consultation	CFA UK
	Outreach, Standards-level review of Disclosures	CFA Society of Germany
	General discussion	International Federation of Accountants
	Outreach, Standards-level review of Disclosures	CFA Society of India
	Outreach, Agenda Consultation, Sustainability- related reporting	Redburn (Europe) Ltd.
	General update	Financial Reporting Council UK
	General update	Financial Accounting Standards Board (US)
	Participate in/ attend an external event	Carbon Tracker Initiative
	General discussion	Financial Reporting Council UK
	Participate in/ attend an external event	Climate Disclosure Standards Board
	General update	The 100 Group UK
Andreas Barckow	Presentation/speech	Comitê de Pronunciamentos Contábeis (Brazilian National Standard Setter)
	General update	International Organization of Securities Commissions
	General discussion	Alliance of Concerned Investors
	General update	Tom Ravlic, Critical Line
	General discussion	
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	•	Tom Ravlic, Critical Line International Association for Accounting Education and Research Accounting Standards Board of Japan

Board Member	Category	Stakeholder
Bourd Monisor	General discussion	Global Reporting Initiative
	Presentation/speech	International Federation of Accountants
	Presentation/speech	EY
	General update	European School of Management and Technology
	General update, General	Sustainability Accounting Standards Board
	discussion	
	General update	US Securities and Exchange Commission
	Presentation/speech	Asian-Oceanian Standard-Setters Group
	Panel discussion	Schmalenback Society
	General update	Financial Stability Board
	General update	KPMG Reviewing Partners Conference
Teday Candan	Presentation/speech	International Forum of Accounting Standard Setters
Tadeu Cendon	Outreach, Agenda Consultation	CFA Society of Brazil
	General update, Participate in/ attend an external event	Comitê de Pronunciamentos Contábeis (Brazilian National Standard Setter)
	Participate in/attend an external event, Outreach, IFRS for SMEs comprehensive review	Instituto Nacional de Contadores Públicos de Colombia
Zachary Gast	Presentation/speech, Outreach, Agenda Consultation	Council of Institutional Investors
	Outreach, Agenda Consultation	Alliance of Concerned Investors (AOCI)
	Outreach, Agenda Consultation	CFA Institute
	General discussion	Financial Accounting Standards Board (US)
	Outreach, Agenda Consultation	Capital Group
	Participate in/attend an external event; Presentation/ speech	University of California, Santa Cruz
Sue Lloyd	General discussion	New Zealand Accounting Standards Board
	Dynamic Risk Management	Fédération Bancaire Française
	Outreach, Management Commentary	New Zealand External Reporting Board, New Zealand Accounting Standards Board
	General discussion	Accounting Standards Board of Japan
	General discussion	Prudential Regulation Authority
Jianqiao Lu	Participate in/ attend an external event	International Financial Reporting for NPOs
	Participate in/ attend an external event	Asian-Oceanian Standard-Setters Group
	General discussion	Chartered Institute of Public Finance and Accountancy
	Participate in/ attend an external event	European Financial Reporting Advisory Group
Bruce Mackenzie	General discussion	EY
	General update	Pan African Federation of Accountants
	Participate in/ attend an external event	European Financial Reporting Advisory Group
	Outreach, Subsidiaries without public accountability	Quoted Companies Alliance
	Outreach, Management Commentary	Integrated Reporting Council South Africa
	Outreach, Management Commentary	South African Insititute of Chartered Accountants
Bertrand Perrin	Dynamic Risk Management	Fédération Bancaire Française

Board Member	Category	Stakeholder
	Outreach, Standards-level review of disclosures	Accountancy Europe
	Outreach, IFRS for SMEs comprehensive review	Vivendi
	General discussion	Autorité des normes comptables
	General discussion	Pan African Federation of Accountants
Tom Scott	Intangible assets	International Valuation Standards Council
	General discussion	Accounting Standards Board of Canada
	General discussion	Canadian Academic Accounting Association
Rika Suzuki	IFRS Taxonomy	Japanese Institute of Certified Public Accountants
	Outreach, Agenda Consultation	International Organization of Securities Commissions
	Outreach, Goodwill Outreach, Management Commentary	Accounting Standards Board of Japan Financial Services Agency Japan
	Outreach, Management Commentary	Japanese Institute of Certified Public Accountants
	Outreach, Management Commentary	CFA Institute Japan
	Participate in/ attend an external event	Asian-Oceanian Standard-Setters Group (AOSSG)
	Outreach, IFRS 17	Accounting Standards Board of Japan
	Outreach, Primary Financial Statements	Accounting Standards Board of Japan
	Outreach, Management Commentary	Security Analysts Association of Japan
	Participate in/ attend an external event	International Forum of Accounting Standard Setters
Ann Tarca	General discussion	Australian Financial Reporting Council
	Outreach, Management Commentary	New Zealand External Reporting Board
	Participate in/ attend an external event	European Financial Reporting Advisory Group
	Outreach, Management Commentary	Accounting and Finance Academics Australia and New Zealand
	Outreach, Management Commentary	Business Leaders Reporting Forum Australia
	General discussion	Australian Accounting Standards Board
	Outreach, Management Commentary	Australian Financial Reporting Council
Mary Tokar	Outreach, Standards-level review of Disclosures	International Auditing and Assurance Standards Board
	Outreach, Agenda Consultation	Council of Institutional Investors
	General update	International Organization of Securities Commissions
	Outreach, Agenda Consultation	International Organization of Securities Commissions
	General discussion, Outreach, Management Commentary	Accounting Standards Board of Canada
	Outreach, Agenda Consultation	European Financial Reporting Advisory Group
	General discussion	US Securities and Exchange Commission staff
	Outreach, Agenda Consultation	Capital Group
	General update	National Association of Real Estate Investment Trusts
	General discussion, Interpretations Committee	International Organization of Securities Commissions