

Board Member	Category	Stakeholder
<b>January</b>		
<b>Nick Anderson</b>	General discussion	Aviva
	General discussion	Financial Reporting Council
	General discussion	Financial Accounting Standards Board (US)
	Outreach, Standards-level	Accounting Standards Board of Japan
	Review of Disclosures	
	Outreach, Standards-level	Keidanren
	Review of Disclosures	
	Outreach, Standards-level	Securities Analysts Association of Japan
	Review of Disclosures	
	Outreach, Standards-level	Japanese Institute of Certified Public Accountants
<b>Andreas Barckow</b>	Review of Disclosures	
	Outreach, Goodwill	UBS Group
	General update	Deutsches Rechnungslegungs Standards Committee
	General update	Financial Accounting Standards Board (US)
	General update	Global Reporting Initiative
	General update	Deloitte
	General update	Reuters
	General update	Financial Stability Board Steering Committee
	General update	European Insurance and Occupational Pensions Authority
	General update	KPMG
<b>Tadeu Cendon</b>	4 x 4 architecture	Value Reporting Foundation
	General update	University of Hamburg
	General update	International Public Sector Accounting Standards Board
<b>Zachary Gast</b>	Outreach, Lack of Exchangeability	Brazilian Association of Executives in Finance, Administration and Accounting
	IASB Work Plan 2022	ABRASCA
<b>Jianqiao Lu</b>	Outreach, BCUCC	Brazilian Securities and Exchange Commission
	General discussion	Financial Accounting Standards Board (US)
	Digital Financial Reporting	PwC
<b>Bruce Mackenzie</b>	Supplier Finance Arrangements	Fitch
	General discussion	Huawei
	General discussion	The Chartered Institute of Public Finance and Accountancy
	Presentation/speech	Shanghai National Accounting Institute
	Participate in/ attend an external event	European Financial Reporting Advisory Group
<b>Bertrand Perrin</b>	Outreach, Non-current liabilities	South African Institute of Chartered Accountants
	General discussion	Johannesburg Stock Exchange
	General discussion	Capital Markets Authority of the Kingdom of Saudi Arabia
	General discussion	Russian Ministry of Finance
	Outreach, Supplier Finance Arrangements	South African Institute of Chartered Accountants
<b>Rika Suzuki</b>	General discussion	Renault
	Outreach, Primary Financial Statements	Autorité des normes comptables
	Participate in/ attend an external event	European Financial Reporting Advisory Group
<b>Ann Tarca</b>	General discussion	Autorité des normes comptables
	Presentation/speech	Japan Association of Corporate Directors
	General update	Deloitte, PwC, KPMG, EY
	Outreach, Standards-level	Accounting Standards Board of Japan
	Review of Disclosures	
	Outreach, Standards-level	Keidanren
	Review of Disclosures	
	Outreach, Standards-level	The Securities Analysts Association of Japan
	Review of Disclosures	
	Outreach, Standards-level	Japanese Institute of Certified Public Accountants
Review of Disclosures		
<b>Ann Tarca</b>	General update	Financial Services Agency of Japan
	General discussion	Japanese Association of International Accounting Studies
	General update	Keidanren
	General update	PwC
	Outreach, IFRS 17	PwC
	General discussion	Sustainability Accounting Standards Board
	General discussion	

Board Member	Category	Stakeholder
	Research liaison and activities	Australian Accounting Standards Board
	Digital Financial Reporting	Australian Accounting Standards Board
	Sustainability-related Disclosures	Australian Accounting Standards Board
	Digital Financial Reporting	University of Technology Sydney
	General discussion	Chartered Accountants Australia and New Zealand
	General discussion	Japanese Association of International Accounting Studies
	General discussion	Australian Accounting Standards Board
<b>Mary Tokar</b>	General discussion	US Securities and Exchange Commission
<b>February</b>		
<b>Nick Anderson</b>	Participate in/ attend an external event	Institute of Actuaries of India
	General update	Financial Accounting Standards Board (US)
<b>Andreas Barckow</b>	General update	Financial Stability Board
	General update	Securities and Exchange Commission
	General update	Accounting Standards Board of Canada
	Presentation/speech	Brazilian Federal Accounting Council
	General update	University of Hamburg
	General discussion	EY
	General discussion	International Organisation of Securities Commissions
	Presentation/speech	Central Board of Accountants Colombia
<b>Tadeu Cendon</b>	Outreach, Non-current Liabilities with Covenants	Brazilian Accounting Pronouncements Committee/Brazilian Association of Public Companies
	Outreach, Non-current Liabilities with Covenants	Group of Latin American Accounting Standard Setters
<b>Zachary Gast</b>	Rate Regulated Activities	Australian Stakeholders
<b>Bruce Mackenzie</b>	General discussion	PwC
	Outreach, Rate Regulated Activities	Australian Stakeholders
	General discussion	South African Institute of Chartered Accountants
	General update	Pan African Federation of Accountants
	Presentation/speech	Saudi Aramco
<b>Bertrand Perrin</b>	General update	Ministry of Economy and Finance of France
	General discussion	Association française des entreprises privées
	General discussion	Université Côte d'Azur
	General discussion	Autorité des normes comptables
<b>Rika Suzuki</b>	Outreach, IFRS Taxonomy	SMBC Nikko Securities, KPMG, and JICPA
	Outreach, PIR IFRS 9	Accounting Standards Board of Japan
	General update	Deloitte, PwC, KPMG, EY
	Presentation/speech	International Auditing and Assurance Standards Board
	General update	Financial Services Agency Japan
	Presentation/speech	Paris Sorbonne Business School
	General update	Accounting Standards Board of Japan
	General update	Japanese Institute of Certified Public Accountants
	General update	PwC
	Presentation/speech	Zeimukenkyukai
	General discussion, Corporate reporting	PwC
<b>Ann Tarca</b>	Outreach, Rate Regulated Activities	KPMG
	General discussion	Australian Accounting Standards Board
	Intangible Assets	European Accounting Association
<b>March</b>		
<b>Nick Anderson</b>	Outreach, Primary Financial Statements	Roche
	General update	The 100 Group UK
	General update	Financial Reporting Council UK
	Outreach, Primary Financial Statements	The 100 Group UK
	General update	Financial Accounting Standards Board (US)
	Participate in/ attend an external event	International Corporate Governance Network
	General discussion	Deloitte
	General discussion	Calpers
<b>Andreas Barckow</b>	General update	European Financial Reporting Advisory Group
	Presentation/speech	WHU Otto Beisheim School of Management

Board Member	Category	Stakeholder
	General update	Deutsches Rechnungslegungs Standards Committee
	General update	Global Reporting Initiative
	General update	Value Reporting Foundation
	General update	Financial Accounting Standards Board (US)
	Presentation/speech	Global Sustainability Standards
	General update	Value Balancing Alliance
	Presentation/speech	Various student stakeholders
	Presentation/speech	Global Solutions Summit Panel
	Presentation/speech	Universidad Autónoma de Nuevo León, Al Maaref University and Prague University , Manchester University and University of Buenos Aires
	General update	Securities and Exchange Commission
<b>Tadeu Cendon</b>	Outreach, Supplier Finance Arrangements	Brazilian Accounting Pronouncements Committee
	Outreach, Primary Financial Statements	PwC
	Participate in/ attend an external event	Ministry of Finance - Uzbekistan
	Outreach, Supplier Finance Arrangements	Group of Latin American Accounting Standard Setters
	Outreach, Rate Regulated Activities	Ceimig and Mitsui Gas
	Participate in/ attend an external event	Forum of Firms
	General update	University of São Paulo
<b>Zachary Gast</b>	Cryptocurrency	Lukka
	Supplier Finance Arrangements	Moodys
	General update	Corporate Reporting Users Forum UK
	General discussion	Financial Accounting Standards Board (US)
<b>Jianqiao Lu</b>	General discussion	The Chartered Institute of Public Finance and Accountancy
<b>Bruce Mackenzie</b>	General discussion	African Accounting and Finance Association
	General discussion	South African Institute of Chartered Accountants
	General discussion	Capital Markets Authority of the Kingdom of Saudi Arabia
	General update	RSM International
<b>Bertrand Perrin</b>	General update	Association française des entreprises privées
	General discussion	Autorité des normes comptables
	Participate in/ attend an external event	Organisation for Economic Cooperation and Development
	Outreach, Rate Regulated Activities	Autorité des normes comptables
<b>Rika Suzuki</b>	Outreach, Agenda Consultation, IFRS Taxonomy	Financial Services Agency Japan
	Outreach, Goodwill	Japanese Institute of Certified Public Accountants
	General discussion	Japanese Institute of Certified Public Accountants
	Outreach, Primary Financial Statements	Accounting Standards Board of Japan
	Participate in/ attend an external event	International Forum of Accounting Standard Setters
	General update	PwC
	Participate in/ attend an external event	Japan Institute of Life Insurance
	General update	Deloitte, PwC, KPMG, EY
	General update	Financial Services Agency Japan
	Outreach, Primary Financial Statements	PwC
	PIR IFRS 10/11/12	EY
	Presentation/speech	Paris Sorbonne Business School
	Outreach, IFRS 17	Japanese Institute of Certified Public Accountants
<b>Ann Tarca</b>	Rate Regulated Activities	KPMG
	Research liaison and activities	Australian Accounting Standards Board
	General discussion, Digital Financial Reporting	Amazon Web Services
<b>Mary Tokar</b>	Outreach, Goodwill	Herbert Smith Freehills
	General update	Practising Law Institute