



Program

08.45 – 08.50 **Greetings from the MC**

Tjeerd Krumpelman, *Chair of the Integrated Thinking and Strategy Group at IFRS Foundation*

08.50 – 08.55 **Welcome remarks from the House of Finance of Goethe University**

Axel A. Weber, *Chairman of the House of Finance of Goethe University*

08.55 – 09.15 **Keynote address from the Financial Services Agency of Japan**

Takashi Nagaoka, *Deputy Commissioner of the Financial Services Agency of Japan and Chair of the Monitoring Board of IFRS Foundation*

09.15 – 09.25 **Opening remarks**

Emmanuel Faber, *Chair of the International Sustainability Standards Board*

09.25 – 10.10 **Driving value creation through integrated thinking and integrated reporting**

Erkki Liikanen (*Chair of the IFRS Foundation Trustees*) will be delivering an impulse statement upon which **Ilham Kadri** (*CEO at Solvay*), **Mukundan Ramakrishnan** (*CEO at Tata Chemicals*), **Kaoru Sakita** (*CFO at Asahi Group Holdings*), followed by reflections from other leading CEOs and CFOs driving integrated thinking and integrated reporting within their own organisations. The discussion will be moderated by **Jenny Bofinger-Schuster** (*Member of the International Sustainability Standards Board*).

10.10 – 10.40 **Morning coffee break**

10.40 – 11.25 **The corporate reporting ecosystem**

Emmanuel Faber (*Chair of the International Sustainability Standards Board*) will reflect with **Bastian Buck** (*Chief of Standards at Global Reporting Initiative*), **Christian Heller** (*CEO at the Value Balancing Alliance*) and **Veronica Poole** (*Vice Chair of Deloitte UK and Global IFRS and Corporate Reporting Leader*) on the key opportunities and challenges within the changing reporting environment. The discussion will be moderated by **Professor Laura Girella**, *Technical Director at IFRS Foundation*

11.25 – 12.10 **Operationalizing integrated thinking – evidence from the field**

Angus Graham (*Head of Strategic Projects and Sustainability CFO at UBS*), **Helen Slinger** (*Executive Director Accounting for Sustainability*), **Jeremy Osborn** (*Global Head of ESG at AICPA&CIMA*), **Mary Adams** (*Co-founder and ESG/Integration Solutions at Insights7 and Co-Founder of the US Integrated Reporting Community*),

Michel Washer (Deputy Chief Sustainability Officer at Solvay) and other integrated thinking and reporting experts will share their knowledge and experience on the management tools, practices and processes that operationalise and successfully embed integrated thinking in an organization, unlocking its benefits. The discussion will be moderated by **Liz Prescott**, Technical Director at IFRS Foundation.

12.10 – 13.10 **Lunch**

13.10 – 13.55 **Comprehensive reporting, capacity building and S1**

Georg Lanfermann (President of the German accounting standard setter DRSC/ASCG), **Innocent Okwuosa** (Chair of the Nigeria Integrated Reporting Committee and incoming President of the Institute of Chartered Accountants of Nigeria), **Leigh Roberts** (Chief Executive Officer of the Integrated Reporting Committee of South Africa), **Richard Sexton** (Non-Executive Director at Northumbrian Water Limited and Observer to the Trustees of the IFRS Foundation), **Professor Stefano Zambon** (Secretary-General of the Italian Foundation for Business Reporting (OIBR)), **Vania Borgerth** (Head of the Brazilian Network for Integrated Reporting (CBARI)) and **Yoichi Mori** (Technical Director at JICPA (Japanese Institute Certified Public Accountant)) will share how integrated reporting and integrated thinking have been embedded in their local markets and how integrated reporting and integrated thinking can support organisations in adopting ISSB standards, and specifically, S1. This session will be moderated by **Dr. Ndidi Nnoli-Edozien**, Member of the International Sustainability Standards Board.

13.55 – 14.05 **From strategy to impact – bringing integrated thinking to life**

Professor Cristiano Busco (Full Professor of Accounting, Reporting and Sustainability at Luiss Business School, Rome and at University College London School of Management and Co-Chair of the Integrated Thinking and Strategy Group at IFRS Foundation) will provide an overview of how integrated thinking supports an organisation in uniting its constituent parts to pursue sustainable value creation, by sharing insights on academic research showing that connecting strategy to impact is a journey with a clear and consistent direction led by integrated thinking and steered by corporate governance.

14.05 – 14.40 **The state of play of integrated thinking – an academic perspective**

An academic roundtable formed by **Professor Cristiano Busco** (Full Professor of Accounting, Reporting and Sustainability at Luiss Business School, Rome and at University College London School of Management and Co-Chair of the Integrated Thinking and Strategy Group at IFRS Foundation), **Professor Guler Aras**, (Professor of Finance and Accounting at Yildiz Technical University and Founding Chair, Integrated Reporting Network Türkiye), **Professor Kenneth Amaeshi**, (Professor of Sustainable Finance and Governance at the School of Transnational Governance of the European University Institute), **Professor Kerstin Lopatta** (Professor of Accounting, Auditing and Sustainability at University of Hamburg and Vice Chair of EFRAG SRB), **Michael Bray** (Special Adviser to the Chief Connectivity and Integrated Reporting Officer at the IFRS Foundation, and Professor of Practice on Integrated Reporting at Deakin University) will discuss the state of play of integrated thinking and integrated reporting, and the opportunities that lie in the academic field. This session will be moderated by **Elena Sofra**, Integrated Thinking Manager at IFRS Foundation.

14.40 – 15.10 **Afternoon break**

15.10 – 15.55 **How integrated reporting is informing the work of ISSB and IASB**

Andreas Barckow (*Chair of the International Accounting Standards Board*), **Dr. Ndidi Nnoli-Edozien** (*Member of the International Sustainability Standards Board*), **Veronika Pountcheva**, (*Member of the International Sustainability Standards Board*) and **Charles Tilley**, (*Chair of the Integrated Reporting and Connectivity Council*) will share insights on how integrated reporting has been informing the work of ISSB and IASB and the future vision. **Jonathan Labrey**, *Chief Connectivity & Integrated Reporting Officer at IFRS Foundation*, will moderate this panel.

15.55 – 16.05 **Final Remarks and End of Conference**

Tjeerd Krumpelman, *Chair of the Integrated Thinking and Strategy Group at IFRS Foundation*

16.10 – 17.15 **Closing Reception**